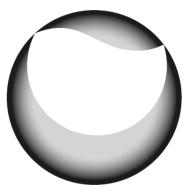
# **Reference Data**

TSE:4568

(Consolidated Financial Results for FY2012)



Daiichi-Sankyo

May 13, 2013 Daiichi Sankyo Co., Ltd. http://www.daiichisankyo.com

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# **1. Summary of Consolidated Income Statement**

PY Bn	to sales	Q1 Results YoY	to sales	Q2 Results YoY	to sales	Q3 Results YoY	to sales	Q4 Results YoY
et sales	100%	242.6 +4.7%	100%	241.6 +7.7%	100%	261.5 +8.8%	100%	252.2 +4.1%
Cost of sales	27%	66.7 +11.2%	32%	77.2 +11.9%	33%	86.4 +20.6%	33%	83.4 +22.6%
oss Profit	73%	176.0 +2.5%	68%	164.4 +5.8%	67%	175.1 +3.8%	67%	168.8 -3.1%
SG&A expenses	59%	143.4 +11.8%	58%	139.8 +2.3%	53%	138.6 - <mark>0.3%</mark>	64%	161.8 <mark>-3.6%</mark>
R&D expenses	17%	42.0 +2.5%	19%	45.2 +5.1%	17%	44.6 -0.3%	20%	51.2 -8.9%
A&P expenses	9%	22.7 +9.6%	9%	21.6 <mark>-8.9%</mark>	10%	25.3 +2.0%	11%	27.2 +2.7%
Personnel expenses	14%	34.7 - <mark>0.4%</mark>	14%	34.2 -4.1%	13%	34.1 +1.2%	16%	40.7 +17.0%
Other SG&A expenses	18%	44.0 +39.0%	16%	38.9 +13.1%	13%	34.6 -3.2%	17%	42.7 -15.2%
erating Income	13%	32.5 -25.2%	10%	24.6 +31.2%	14%	36.5 +22.9%	3%	7.0 +10.2%
Non-operating income / expension	ses	8.3		-15.5		9.4		-3.5
Non-operating income		10.3		-5.3		8.1		4.5
Non-operating expenses		2.0		10.2		-1.2		8.0
dinary Income	17%	40.8 -9.0%	4%	9.0 -58.0%	18%	<b>45.8</b> +128.3%	1%	3.5 -
Extraordinary income / losses		0.6		-5.2		-5.7		3.3
Extraordinary income		2.0		0.5		0.7		8.9
Extraordinary losses		1.5		5.7		6.4		5.7
me before income taxes and minority interests	17%	41.4 -5.5%	2%	3.8 -79.1%	15%	40.2 -	3%	6.7 -
Income taxes / minority interes	ts	21.0		-0.1		13.0		-8.4
Income taxes		16.8		3.0		10.2		-6.0
Minority interests		4.2		-3.1		2.8		-2.4
t Income	<b>8</b> %	20.4 -19.4%	2%	4.0 -66.3%	10%	27.1 -	6%	15.1 -
Effective tax rate		<u>41%</u>		<u>78%</u>		<u>25%</u>		<u>-90%</u>
Overseas sales ratio result	ts	54%		48%		44%		49%

#### Notes to FY2013 Forecast Year-on-Year Comparisons

Net Sales –	Japan Company +37.5, Currency impact +67.0 (appreciation of JPY to USD, EUR +36.0, appreciation of JPY to INR +31.0)
Net Sales	_ Overseas businesses -11.0
Cost of Sales	Change of products mix (+)
SG&A expenses	Currency impact (+)

2. Currency Rate	Q1	Q2 <u>YTD</u>	Q3 <u>YTD</u>	Q4 <u>YTD</u>	FY2012	FY2013
	Results	Results	Results	Results	Results YoY	Forecast
USD/JPY (average)	80.21	79.42	80.01	83.11	83.11 +4.04	Forecast 95.00
EUR/JPY (average)	102.91	100.64	102.18	107.15	107.15 <mark>-1.8</mark> 1	125.00
INR/JPY (average)	1.59	1.54	1.50	1.50	1.50 -0.23	1.75

Appreciation of JPY to USD, EUR, and INR negatively affected the FY2012 Q4 results by 20 bil yen in net sales and 3 bil yen in operating income. Annual impact of one yen change is estimated to affect the group's FY2013 perfomance by; USD: net sales 2.0 bil yen, operating income minor / EUR: net sales 0.6 bil yen, operating income minor

	FY20		MaM
to sales	Forecast	YOY	YOY
100%	1,080.0	82.1	+8.2%
33%	355.0	41.3	+13.2%
0070	00010		
67%	725.0	40.8	+6.0%
57%	615.0	31.3	+5.4%
<u> </u>	187.0	4.0	+5.4% +2.2%
	not disclosed	-	
	not disclosed		
	not disclosed		
10%	110.0	9.5	+9.4%
	0.0	1.4	
	not disclosed		
	not disclosed		
10%	110.0	10.9	+10.9%
	5.0	12.1	
	not disclosed		
	not disclosed		
11%	115.0	22.9	+24.9%
	47.0	04 F	
	47.0	21.5	
	not disclosed		
6%	68.0	1.4	+2.1%

	FY20	10	
o sales	Results		YoY
0 00.00	rtoodito	101	101
100%	997.9	59.2	+6.3%
31%	313.7	45.0	+16.8%
69%	684.2	14.1	+2.1%
58%	583.7	11.8	+2.1%
18%	183.0	-2.0	
10%	96.8		+1.1%
14%	90.8 143.7		+1.1%
14%	143.7		+3.4%
1078	100.2	0.0	+J.J /0
10%	100.5	2.3	+2.4%
	-1.4	20.6	
	17.6	7.6	
	19.0	-13.0	
10%	99.1	22.9	+30.1%
	-7.1	35.2	
	12.1	-2.7	
	19.2	-37.9	
9%	92.1	58.2	+171.5%
	25.5	1.9	
	23.9	-15.9	
	1.6	17.8	
70/	00.0	50.0	- <b>F</b> 4 4 - 004
7%	66.6	56.2	+541.6%
	<u>26%</u> 49%		

USD, EUR, and INR) -7.0

# **3. Segment Information**

		Q1		Q2		Q3		Q4
Daiichi Sankyo Group	to sales	Results YoY	to sales	Results YoY	to sales	Results YoY	to sales	Results YoY
Sales to outside customers		183.5 -4.4%		193.9 +4.3%		223.1 +9.0%		211.9 +17.3%
Inter-segment sales		0.3		0.3		0.7		0.5
Net sales	100%	183.8 -4.2%	100%	194.2 +4.4%	100%	223.8 +9.2%	100%	212.4 +17.6%
Cost of sales	26%	47.9 +16.4%	29%	56.1 +16.2%	30%	67.3 +28.1%	29%	61.2 +35.5%
Gross Profit	74%	135.9 <mark>-9.9%</mark>	71%	138.1 +0.3%	70%	156.5 +2.6%	71%	151.1 +11.6%
SG&A expenses	63%	115.9 +4.2%	61%	117.8 <b>-1.1%</b>	54%	121.8 -0.4%	67%	142.3 +1.5%
R&D expenses	22%	40.3 +3.1%	22%	43.2 +5.4%	19%	42.8 +0.2%	23%	49.3 -9.2%
Other expenses	41%	75.6 +4.8%	38%	74.6 -4.5%	35%	79.0 <mark>-0.8%</mark>	44%	93.0 +8.2%
Operating Income	11%	20.1 -49.3%	10%	20.3 +8.9%	16%	34.7 +15.1%	4%	8.9 -
Non-operating income		2.1		1.0		2.5		1.7
Non-operating expenses		1.0		1.6		1.2		1.8
Ordinary Income	11%	21.1 -49.2%	10%	19.8 +4.2%	16%	36.1 +16.1%	4%	8.8 -
Extraordinary income		2.0		0.4		0.6		8.9
Extraordinary losses		1.3		5.7		6.3		2.5
Income before income taxes and minority interests	12%	21.8 -46.2%	7%	14.5 -8.3%	14%	30.4 +2.8%	7%	15.2 -
Income taxes		8.1		4.4		6.9		-4.7
Minority interests		-0.1		-0.0		0.2		-0.0
Net Income	7%	13.7 -40.1%	5%	10.2 - <mark>4.6%</mark>	10%	23.2 +110.3%	<b>9%</b>	19.9 -
Ranbaxy Group								
Sales to outside customers		59.1 +48.7%		47.6 +24.0%		38.3 +7.5%		40.3 -34.6%
Inter-segment sales	100%	0.7	100%	0.3	100%	0.3	100%	0.4
Inter-segment sales Net sales	100%	0.7 <b>59.8 +49.5%</b>	<u>100%</u>	0.3 <b>47.9 +24.1%</b>	<u>100%</u>	0.3 <b>38.6 +7.5%</b>	<b>100%</b>	0.4 <b>40.8 -34.3%</b>
Inter-segment sales Net sales Cost of sales	33%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7%	45%	0.3 <b>47.9 +24.1%</b> 21.5 +3.7%	52%	0.3 <b>38.6 +7.5%</b> 20.1 +3.0%	56%	0.4 <b>40.8</b> -34.3% 22.9 +0.6%
Inter-segment sales Net sales Cost of sales Gross Profit	33% 67%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0%	45% 55%	0.3 <b>47.9 +24.1%</b> 21.5 +3.7% 26.5 +47.7%	52% 48%	0.3 <b>38.6 +7.5%</b> 20.1 +3.0% 18.5 +12.9%	56% 44%	0.4 <b>40.8</b> -34.3% 22.9 +0.6% 17.9 -54.5%
Inter-segment sales Net sales Cost of sales Gross Profit SG&A expenses	33% 67% 44%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2%	45% 55% 44%	0.3 <b>47.9 +24.1%</b> 21.5 +3.7% <u>26.5 +47.7%</u> 20.9 +28.3%	52% 48% 41%	0.3 <b>38.6 +7.5%</b> 20.1 +3.0% 18.5 +12.9% 15.7 +0.5%	56% 44% 45%	0.4 <b>40.8</b> - <b>34.3%</b> 22.9 +0.6% 17.9 -54.5% 18.4 -31.2%
Inter-segment sales Net sales Cost of sales Gross Profit SG&A expenses R&D expenses	33% 67% 44% 3%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2% 2.0 -12.3%	45% 55% 44% 4%	0.3 <b>47.9 +24.1%</b> 21.5 +3.7% 26.5 +47.7% 20.9 +28.3% 2.1 -10.7%	52% 48% 41% 5%	0.3 <b>38.6 +7.5%</b> 20.1 +3.0% 18.5 +12.9% 15.7 +0.5% 1.9 -17.0%	56% 44% 45% 5%	0.4 <b>40.8</b> - <b>34.3%</b> 22.9 +0.6% 17.9 -54.5% 18.4 -31.2% 2.1 -11.6%
Inter-segment sales Net sales Cost of sales Gross Profit SG&A expenses R&D expenses Other expenses	33% 67% 44% 3% 41%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2% 2.0 -12.3% 24.5 +79.4%	45% 55% 44% 4% 39%	0.3 <b>47.9 +24.1%</b> 21.5 +3.7% 26.5 +47.7% 20.9 +28.3% 2.1 -10.7% 18.7 +35.1%	52% 48% 41% 5% 36%	0.3 <b>38.6 +7.5%</b> 20.1 +3.0% 18.5 +12.9% 15.7 +0.5% 1.9 -17.0% 13.8 +3.6%	56% 44% 45% 5% 40%	0.4 <b>40.8</b> - <b>34.3%</b> 22.9 +0.6% 17.9 -54.5% 18.4 - <b>31.2%</b> 2.1 - <b>11.6%</b> 16.3 - <b>33.0%</b>
Inter-segment sales Net sales Cost of sales Gross Profit SG&A expenses R&D expenses Other expenses Operating Income	33% 67% 44% 3%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2% 2.0 -12.3% 24.5 +79.4% <b>13.8 +161.9%</b>	45% 55% 44% 4%	0.3 47.9 +24.1% 21.5 +3.7% 26.5 +47.7% 20.9 +28.3% 2.1 -10.7% 18.7 +35.1% 5.6 +238.2%	52% 48% 41% 5%	0.3 <b>38.6 +7.5%</b> 20.1 +3.0% 18.5 +12.9% 15.7 +0.5% 1.9 -17.0% 13.8 +3.6% <b>2.9 +238.4%</b>	56% 44% 45% 5%	0.4 40.8 -34.3% 22.9 +0.6% 17.9 -54.5% 18.4 -31.2% 2.1 -11.6% 16.3 -33.0% -0.5 -103.9%
Inter-segment sales Net sales Cost of sales Gross Profit SG&A expenses R&D expenses Other expenses Other expenses Non-operating income	33% 67% 44% 3% 41%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2% 2.0 -12.3% 24.5 +79.4% <b>13.8 +161.9%</b> 8.3	45% 55% 44% 4% 39%	0.3 47.9 +24.1% 21.5 +3.7% 26.5 +47.7% 20.9 +28.3% 2.1 -10.7% 18.7 +35.1% 5.6 +238.2% -6.2	52% 48% 41% 5% 36%	0.3 <b>38.6 +7.5%</b> 20.1 +3.0% 18.5 +12.9% 15.7 +0.5% 1.9 -17.0% 13.8 +3.6% <b>2.9 +238.4%</b> 5.7	56% 44% 45% 5% 40%	0.4 40.8 -34.3% 22.9 +0.6% 17.9 -54.5% 18.4 -31.2% 2.1 -11.6% 16.3 -33.0% -0.5 -103.9% 2.8
Inter-segment sales Net sales Cost of sales Gross Profit SG&A expenses R&D expenses Other expenses Other expenses Non-operating income Non-operating expenses	33% 67% 44% 3% 41% 23%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2% 2.0 -12.3% 24.5 +79.4% <b>13.8 +161.9%</b> 8.3 0.8	45% 55% 44% 39% <b>12%</b>	0.3 47.9 +24.1% 21.5 +3.7% 26.5 +47.7% 20.9 +28.3% 2.1 -10.7% 18.7 +35.1% 5.6 +238.2% -6.2 8.6	52% 48% 41% 5% 36% <b>7%</b>	0.3 <b>38.6</b> +7.5% 20.1 +3.0% 18.5 +12.9% 15.7 +0.5% 1.9 -17.0% 13.8 +3.6% <b>2.9 +238.4%</b> 5.7 -2.5	56% 44% 45% 5% 40% <b>-1%</b>	0.4 40.8 -34.3% 22.9 +0.6% 17.9 -54.5% 18.4 -31.2% 2.1 -11.6% 16.3 -33.0% -0.5 -103.9% 2.8 6.2
Inter-segment sales Net sales Cost of sales Gross Profit SG&A expenses R&D expenses Other expenses Other expenses Non-operating income	33% 67% 44% 3% 41%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2% 2.0 -12.3% 24.5 +79.4% <b>13.8 +161.9%</b> 8.3	45% 55% 44% 4% 39%	0.3 47.9 +24.1% 21.5 +3.7% 26.5 +47.7% 20.9 +28.3% 2.1 -10.7% 18.7 +35.1% 5.6 +238.2% -6.2	52% 48% 41% 5% 36%	0.3 <b>38.6 +7.5%</b> 20.1 +3.0% 18.5 +12.9% 15.7 +0.5% 1.9 -17.0% 13.8 +3.6% <b>2.9 +238.4%</b> 5.7 -2.5	56% 44% 45% 5% 40%	0.4 40.8 -34.3% 22.9 +0.6% 17.9 -54.5% 18.4 -31.2% 2.1 -11.6% 16.3 -33.0% -0.5 -103.9% 2.8
Inter-segment sales          Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Other expenses         Non-operating income         Non-operating expenses         Ordinary Income	33% 67% 44% 3% 41% 23%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2% 2.0 -12.3% 24.5 +79.4% <b>13.8 +161.9%</b> 8.3 0.8 <b>21.2 +269.3%</b>	45% 55% 44% 39% <b>12%</b>	0.3 47.9 +24.1% 21.5 +3.7% 26.5 +47.7% 20.9 +28.3% 2.1 -10.7% 18.7 +35.1% 5.6 +238.2% -6.2 8.6 -9.2 -317.5%	52% 48% 41% 5% 36% <b>7%</b>	0.3 38.6 +7.5% 20.1 +3.0% 18.5 +12.9% 15.7 +0.5% 1.9 -17.0% 13.8 +3.6% 2.9 +238.4% 5.7 -2.5 11.0 -	56% 44% 45% 5% 40% <b>-1%</b>	0.4 40.8 -34.3% 22.9 +0.6% 17.9 -54.5% 18.4 -31.2% 2.1 -11.6% 16.3 -33.0% -0.5 -103.9% 2.8 6.2 -3.9 -
Inter-segment sales          Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Other expenses         Non-operating income         Non-operating expenses         Ordinary Income         Extraordinary income	33% 67% 44% 3% 41% 23% 36%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2% 2.0 -12.3% 24.5 +79.4% <b>13.8 +161.9%</b> 8.3 0.8 <b>21.2 +269.3%</b> 0.0	45% 55% 44% 39% <b>12%</b>	0.3 47.9 +24.1% 21.5 +3.7% 26.5 +47.7% 20.9 +28.3% 2.1 -10.7% 18.7 +35.1% 5.6 +238.2% -6.2 8.6 -9.2 -317.5% 0.0	52% 48% 41% 5% 36% <b>7%</b>	0.3 38.6 +7.5% 20.1 +3.0% 18.5 +12.9% 15.7 +0.5% 1.9 -17.0% 13.8 +3.6% 2.9 +238.4% 5.7 -2.5 11.0 - 0.0	56% 44% 45% 5% 40% <b>-1%</b>	0.4 40.8 -34.3% 22.9 +0.6% 17.9 -54.5% 18.4 -31.2% 2.1 -11.6% 16.3 -33.0% -0.5 -103.9% 2.8 6.2 -3.9 - 0.0
Inter-segment sales          Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Other expenses         Operating Income         Non-operating income         Non-operating expenses         Ordinary Income         Extraordinary income         Extraordinary losses	33% 67% 44% 3% 41% 23% 36%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2% 2.0 -12.3% 24.5 +79.4% <b>13.8 +161.9%</b> 8.3 0.8 <b>21.2 +269.3%</b> 0.0 0.1 21.1 +267.8% 6.1	45% 55% 44% 39% <b>12%</b>	0.3 47.9 +24.1% 21.5 +3.7% 26.5 +47.7% 20.9 +28.3% 2.1 -10.7% 18.7 +35.1% 5.6 +238.2% -6.2 8.6 -9.2 -317.5% 0.0 -0.0 -9.2 -321.2% -2.3	52% 48% 41% 5% 36% <b>7%</b> 29%	0.3 38.6 +7.5% 20.1 +3.0% 18.5 +12.9% 15.7 +0.5% 1.9 -17.0% 13.8 +3.6% 2.9 +238.4% 5.7 -2.5 11.0 - 0.0 0.0	56% 44% 45% 5% 40% -1%	0.4 40.8 -34.3% 22.9 +0.6% 17.9 -54.5% 18.4 -31.2% 2.1 -11.6% 16.3 -33.0% -0.5 -103.9% 2.8 6.2 -3.9 - 0.0 3.2 -7.1 - -1.1
Inter-segment sales          Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Other expenses         Operating Income         Non-operating income         Non-operating expenses         Ordinary Income         Extraordinary income         Extraordinary losses         Income before income taxes and minority interests	33% 67% 44% 3% 41% 23% 36%	0.7 <b>59.8 +49.5%</b> 19.5 +3.7% 40.3 +90.0% 26.5 +66.2% 2.0 -12.3% 24.5 +79.4% <b>13.8 +161.9%</b> 8.3 0.8 <b>21.2 +269.3%</b> 0.0 0.1 21.1 +267.8%	45% 55% 44% 39% <b>12%</b>	0.3 47.9 +24.1% 21.5 +3.7% 26.5 +47.7% 20.9 +28.3% 2.1 -10.7% 18.7 +35.1% 5.6 +238.2% -6.2 8.6 -9.2 -317.5% 0.0 -0.0 -9.2 -321.2%	52% 48% 41% 5% 36% <b>7%</b> 29%	0.3 38.6 +7.5% 20.1 +3.0% 18.5 +12.9% 15.7 +0.5% 1.9 -17.0% 13.8 +3.6% 2.9 +238.4% 5.7 -2.5 11.0 - 0.0 0.0 0.0 11.0 -	56% 44% 45% 5% 40% -1%	0.4 40.8 -34.3% 22.9 +0.6% 17.9 -54.5% 18.4 -31.2% 2.1 -11.6% 16.3 -33.0% -0.5 -103.9% 2.8 6.2 -3.9 - 0.0 3.2 -7.1 -

#### Inter-segment Transactions

Net sales	-1.0	-0.6	-1.0	-0.9
Cost of sales	-0.7	-0.4	-0.9	-0.7
Gross Profit	-0.3	-0.2	-0.0	-0.2
SG&A expenses	1.1	1.2	1.1	1.2
R&D expenses	-0.3	-0.1	-0.1	-0.1
Other expenses	1.4	1.3	1.3	1.3
Operating Income	-1.4	-1.4	-1.1	-1.4
Non-operating income	-0.0	-0.1	-0.1	0.0
Non-operating expenses	0.1	0.0	0.0	0.0
Ordinary Income	-1.5	-1.5	-1.2	-1.4
Extraordinary income	—	0.0	0.0	0.1
Extraordinary losses	0.0	-0.0	0.0	0.0
Income before income taxes and minority interests	-1.5	-1.5	-1.2	-1.4
Income taxes	2.6	0.9	-0.3	-0.3
Minority interests	4.2	-3.1	2.6	-2.4
Net Income	-8.3	0.7	-3.5	1.3

	FY20	)12	
to sales	Results	YoY	YoY
	812.4	49.2	+6.5%
	1.8	1.3	
100%	814.2	50.6	+6.6%
29%	232.5	45.3	+24.2%
71%	581.7	<u>5</u> .2	+0.9%
61%	497.8	4.9	+1.0%
22%	175.5	-1.4	-0.8%
40%	322.2	6.3	+2.0%
10%	84.0	0.3	+0.4%
	7.3	-0.8	
	5.6	0.8	
11%	85.7	-1.3	-1.4%
	11.9	-2.4	
	15.8	0.1	
10%	81.8	-3.8	-4.4%
	14.7	-36.6	
8%	67.0	29.7	+79.4%

	185.4	9.9	+5.7%
	1.7	0.6	
100%	187.1	10.5	+6.0%
45%	83.9	2.2	+2.7%
55%	103.2	8.4	+8.8%
44%	81.4	6.9	+9.3%
4%	8.1	-1.2	-12.9%
39%	73.3	8.1	+12.5%
12%	21.8	1.4	+7.0%
	10.4	7.3	
	13.2	-13.9	
10%	19.1	22.6	-
	0.1	-0.9	
	3.4	-38.0	
9%	15.9	59.6	-
	6.3	16.5	
	0.2	0.0	
5%	9.4	43.1	-

-3.5	
-2.7	
-0.7	
4.6	
-0.6	
5.2	
-5.3	
-0.2	
0.2	
-5.7	
0.1	
0.0	
-5.6	
3.0	
1.3	
-9.8	

# 4. Sales by Business Units

Pain         Results         YoY to plan         Res		FY2012	Q1	Q2	Q3	Q4	FY2012	FY2013
Consolidated Net Sales         990.0         242.6 + 4.7%         25%         241.6 + 7.7%         24%         251.5 + 8.8%         252.2 + 4.1%         26%         997.9 + 6.3%         101%         1080.0 + 8.2%           Japan Company (domestic sales)         440.0         982.2 - 2.2%         22%         106.9 + 6.3%         24%         124.7 + 8.5%         28%         110.4 + 4.5%         26%         77.8 - 2.8%         110.4 + 4.5%         27.1 + 6.2%         110.4 + 4.5%         28.1 + 8.8%         28.1 +		Plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Plan YoY
Consolidated Net Sales         990.0         242.6 + 4.7%         25%         241.6 + 7.7%         24%         261.5 + 8.8%         26%         252.2 + 4.1%         26%         997.9 + 6.3%         101%         1080.0 + 8.2%           Japan Company (domestic sales)         440.0         982.2 - 2.2%         22%         105.3 + 6.3%         24%         124.7 + 8.5%         28%         113.1 + 1.3%         26%         77.3 - 2.2%         103.1 + 3.5%         25%         20.9 - 7.6%         28%         113.1 + 1.3%         26%         77.3 - 2.2%         103.1 + 3.5%         25%         20.9 - 7.6%         28%         113.1 + 1.3%         26%         50.9 - 7.6%         28%         20.9 - 7.6%         28%         28.6 - 5.0%         77.3 - 2.2%         103.1 + 3.5%         26         5.6%         77.3 - 2.2%         10.7 + 7.6%         28.6 - 5.0%         77.8         28.6 - 5.0%         77.3 - 2.2%         50.6 - 1.2%         77.8         28.6 - 5.0%         77.8         28.6 - 5.0%         77.8         28.6 - 5.0%         26.6 - 1.2%         77.8         28.6 - 5.0%         77.8         28.6 - 5.0%         77.8         28.6 - 5.0%         77.8         28.6 - 5.0%         77.8         28.6 - 5.0%         77.8         28.6 - 5.0%         77.8         28.6 - 5.0%         77.8         28.6 - 1.0%         7	IPY Bn							
Japan Company (domestic sales)         440.0         98.2         42.2*         22%         106.9         46.3%         24%         112.7         48.6%         20%         442.5         46.0         107%           Omnicoc         76.0         40.0		990.0	242.6 +4.7% 25%	241.6 +7.7% 24%	261.5 +8.8% 26%	252.2 +4.1% 26%	997.9 +6.3% 101%	1.080.0 +8.2%
Offmeter         76.0         16.2         10.8         24%         19.3         5.5%         20.9         7.6%         20%         76.0         <	oonsondated het oales	550.0			201.0 10.070 2070		337.3 +0.376 10176	1,000.0 +0.270
Rezultas         16.0         4.0 - 38.6%         25%         4.1 + 30.6%         26%         26.8         4.3 - 20.5%         27%         16.9 + 25.7%         10.9%           Cabbook         0.0         14.1 - 20%         24%         15.6 - 0.4%         25%         2.6 - 55%         26%         10.9 + 25.7%         10.9 + 12.7%         10.4 + 25.7%         10.1 + 10.7%         11.9 + 25.7%         11.1 + 10.7%         11.1 + 10.7%         11.9 + 25.7%         11.1 + 10.7%         10.9 + 25.7%         10.9 + 25.7%         11.1 + 10.7%         10.9 + 2	Japan Company (domestic sales)	440.0	98.2 <mark>-2.2%</mark> 22%	106.9 +6.3% 24%	124.7 +9.5% 28%	112.7 +18.8% 26%	442.5 +8.0% 101%	480.0 +8.5%
Cablock         10.0         2.7. +1.0% 27%         2.8. +1.2% 28%         2.8. +3.2% 28%         2.8. +5.2% 28%         10.9. +1.8% 109%         9.017.6%           Loxonin         60.0         14.1.2% 27%         15.60.4% 26%         15.60.1% 27%         13.7. +0.0% 23%         56.62.3% 99%         56.7. +0.0% 23%         56.6. +2.3% 92%         56.7. +0.0% 23%         56.7. +2.4%         56.7. +2.	Olmetec	76.0	18.2 <b>-10.8%</b> 24%	19.3 <mark>-5.5%</mark> 25%	20.9 <b>-7.6%</b> 28%	19.9 +14.3% 26%	78.3 -3.2% 103%	81.0 +3.4%
Loxonin         60.0         14.1         2.0%         2.4%         15.6         0.4%         27%         13.7         0.0%         2.3%         35.6         -2.3%         99%         61.0         -2.3%         35.0         -2.3%         25.3         -2.3%         35.0         2.3%         35.0         2.3%         25.2         -2.3%         35.0         2.3%         25.0         2.3         2.3								
Gravit         35.0         8.1         4.2%         2.3%         8.4         4.0%         2.4%         10.6         2.0%         30%         8.8         11.1%         2.5%         12.2%         10.3%         30.0         -0.3%         30.0<	Calblock							9.0 -17.6%
Nexturn         22.0         1.7         6%         2.7         7.1%         8.3         3.	Loxonin							
Memary         26.0         5.1 + 127.%         20%         5.6 + 247.9%         6.6 + 133.7%         25%         6.8 + 103.0%         25%         23.8 + 142.0%         92%         53.8 - 10.9%         23.8 + 142.0%         92%         53.8 - 10.9%         23.8 + 142.0%         92%         53.8 - 10.9%         23.8 + 10.2%         23.8 + 10.2%         23.8 + 10.2%         23.8 + 10.2%         23.8 + 10.2%         23.8 + 10.2%         23.8 + 10.2%         23.8 + 10.2%         23.8 + 10.2%         23.8 + 10.2%         23.8 + 10.2%         23.0 + 10.2%         23.0 + 10.2%         23.0 + 10.9%								
Mewakain         26.0         6.525.7%         28%         6.624.6%         22%         6.012.4%         22%         22.621.9%         99%         23.011.0%           Omnipaque         20.0         4.913.2%         25%         5.316.9%         27%         5.36.6%         24%         22.44.3%         101%         22.016.%         <	Nexium							
Artist         22.0         5.6.8.9%         25.6.9%         5.8.10.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         26%         5.3.15.9%         27.4.13%         101.1         4.10%         101%         10.4.10.3%         10.4.10.3%         10.4.10.3%         10.4.10.3%         10.4.10.3%         10.4.10.3%         10.4.10.3%         10.4.10.3%         10.4.10.3%         10.4.10.3%         10.4.10.3%         10.4.10.3%         10.4.1.2.3%         10.4.1.2.3%         10.4.1.2.3%         11.1.1.1.2.3%         11.1.1.1.2.3%         11.1.1.1.2.2%         11.1.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%         11.1.1.1.2.2%								
Omnipaque         20.0         4.9         12.2%         25%         5.3         15.9%         26%         5.4         16.3%         27%         4.6         4.1%         23%         11.1%         20.2         24.3%         10.0%         11.0         10.0								
Unief         11.0         2.7 + 0.5% 24%         2.8 + 0.1% 25%         3.0 - 1.8% 27%         2.7 + 5.7% 25%         11.1 + 1.0% 101%         12.0 + 1.0%           Bavir         5.0         0.4 + 10.3% 4%         0.1 + 16.4%         1%         2.1 + 22.9% 19%         8.6 - 2.0% 78%         11.1 + 1.0% 101%         10.0 - 0.2%           Vaccines         motivalened         5.2         0.6 - 12%         1.1 + 22%         1.1 + 27%         4.4 + 88%         8.0         0.0 - 0.2%           Dailchi Sankyo Espha products         not diveload         5.2 + 13.9%         2.7 + 12.7%         3.0 + 2.4%         4.1 + 27%         4.4 + 88%         8.0 + 0.0 + 2%           Dailchi Sankyo Espha products         not diveload         2.8 + 16.2%         2.7 + 12.7%         3.0 + 2.4%         4.7 + 3.5%         2.8 + 40.2%         10.4 + 1.9%           Dailchi Sankyo Healthcare (OTC)         48.0         10.2 + 5.0%         21%         12.8 + 1.1%         27%         3.6 + 11.6%         26%         44.1 + 1.9%         10.4 + 1.9%           Dailchi Sankyo, Inc. (US)         139.0         35.9 + 3.7%         26%         17.7 + 6.3%         23%         22.6 + 7.0%         25%         44.0 + 1.9%         60.0 + 5.4%           Olimesatran         93.0         25.9 + 3.7%         22.9 + 2.7%         3.8 + 20	Artist							
Inavir         11.0         0.4 +10.3% 4%         0.1 +48.9% 1%         2.1 +22.9% 19%         8.6 -2.0% 78%         11. + 3.8% 10%         0.0 -0.2%           Vaccines         0.6         12%         1.1 - 22%         1.3 - 27%         1.4 - 27%         4.4 - 3.8%         1.6 + 0.9%         6.0 + 35.8%           Vaccines         not disclosed         2.8 +16.2%         -         2.7 +12.7%         3.0 +2.4%         -         2.6 +20.7%         -         1.1 + 1.2%         not disclosed         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 + 12.2%         -         1.1 +								
Rammark         0.6         1.2%         1.1         22%         1.3         27%         1.4         2.27%         4.4         8.0%         2.0         2.5.0%         2.0         2.5.8%         1.1         1.2%         1.3         2.7%         1.4         2.27%         1.4         2.27%         1.4         2.27%         1.4         2.27%         1.4         2.27%         1.4         2.27%         1.4         2.27%         1.4         2.28         2.0         2.3.8%         2.0         2.3.8%         2.0         2.3.8%         2.0         2.3.8%         2.0         2.3.8%         2.0         2.3.8%         2.0         2.3.8%         2.0         2.3.8%         2.0         2.3.8%         2.0         2.3.8%         2.0         2.3.8%         2.0         2.4%         2.0         2.4%         2.0         2.0         2.2.6         2.0.7%         1.1         1.1         1.1         1.2.2%         1.1         1.1         1.2.2%         1.1         1.1         1.2.2%         1.1         1.1         1.2.2%         1.1         1.1         1.2.2%         1.1         1.1         1.1         1.1         1.1         1.1         1.1         1.1         1.1         1.1         1.1 <th1.1< t<="" td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th1.1<>								
Vaccines         not disclosed         5.2 ± 13.9%         8.1 ± 52.5%         11.8 ± 72.2%         4.7 ± 3.5%         28.8 ± 40.2%         int disclosed         int disclosed <thint disclosed<="" th=""> <thint disclosed<="" th=""></thint></thint>								
Dalichi Sankyo Espha products         not disclosed         2.8 + 16.2%         2.7 + 12.7%         3.0 + 2.4%         2.6 + 20.7%         11.1 + 12.2%         not disclosed         .           Dalichi Sankyo Healthcare (OTC)         48.0         10.2 + 5.0%         21%         12.8 + 1.1%         27%         14.5 + 6.1%         30%         9.5 + 2.4%         20%         47.1 + 2.7%         98%         48.0 + 1.9%           Dalichi Sankyo, Inc. (US)         139.0         35.9 + 3.7%         26%         32.6 + 10.0%         24%         37.4 + 23.9%         27%         36.4 + 11.6%         26%         142.3 + 12.0%         102%         86.0 + 9.4%           Dimesartan         93.0         23.9 + 3.7%         26%         21.7 + 6.3%         23%         20.2 + 24.7%         23.6 + 7.0%         25%         94.9 + 7.9%         102%         86.0 - 9.4%         86.0 - 9.4%         86.0 - 9.4%         86.0 - 9.4%         86.0 + 9.4%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         73.2 + 23.9%         <								
Dailichi Sankyo Healthcare (OTC)         48.0         10.2 +5.0%         21%         12.8 +1.1%         27%         14.5 +6.1%         30%         9.5 -2.4%         20%         47.1 +2.7%         98%         48.0 +1.9%           Dailichi Sankyo, Inc. (US)         139.0         35.9 +3.7%         26%         32.6 +10.0%         24%         37.4 +23.9%         27%         36.4 +11.6%         26%         142.3 +12.0%         102%         86.0 -9.4%           Olmesantan         93.0         35.9 + 3.7%         26%         31.6 + 7.0%         28%         23.6 +7.0%         25%         36.4 +11.6%         26%         142.3 +12.0%         102%         86.0 -9.4%           Azor         14.0         3.5 + 3.7%         26%         31.6 + 7.0%         23%         22.2 +24.7%         28%         17.4 + 3.8%         24%         17.4 + 3.8%         24%         17.4 + 3.8%         24%         16.7 - 0.6%         12.0 +19.1%         12.0 +19.1%         6.3 +17.5%         7.2 +10.5%         23.4 +20.9%         27%         21.4 +22.9%         20%         13.4 +22.9%         20%         13.4 +22.3 +12.0%         10.6 +3.1%         12.0 +19.1%         6.1 +20.5%         23%         22.2 +24.7%         28%         12.4 +23.9%         20%         21.4 +23.9%         27.8 +3.3%         26%								
Daitchi Sankyo, Inc. (US)         139.0         35.9         +3.7%         26%         32.6         +10.0%         24%         37.4         +23.9%         27%         23.6         +11.6%         26%         142.3         +12.0%         102%         86.0         94.9         93.0         23.9         3.8%         26%         21.7         +6.3%         23%         25.7         +24.9%         28%         23.6         +7.0%         29%         94.9         94.9         94.9         93.0         86.0         94.9%         102%         94.9         94.9         102%         94.9         102%         94.9         102%         94.9         102%         12.0         103%         102%         102%         102%         102%         12.0         103%         102%         102%	Dalichi Sankyo Espha products	not disclosed	2.8 +16.2% -	2.7 +12.7% -	3.0 +2.4% -	2.6 +20.7% -	11.1 +12.2% -	not disclosed -
Daitchi Sankyo, Inc. (US)         139.0         35.9         +3.7%         26%         32.6         +10.0%         24%         37.4         +23.9%         27%         36.4         +11.6%         26%         142.3         +12.0%         102%         86.0         -9.4%           Olmesartan         93.0         23.9         3.8%         26%         21.7         +6.3%         23%         25.7         +24.9%         23.6         +7.0%         25%         94.9         94.0         94.0								
Olmesartan         93.0         23.9         -3.8%         26%         21.7         +6.3%         23%         25.7         +24.9%         28%         23.6         +7.0%         25%         102%           Azor         11.0         -0.5%         23%         25.7         +24.9%         28%         17.4         -3.8%         24%         73.2         +2.8%         100%         67.0         +8.5%           Azor         11.0         -1.7%         25%         3.5         +1.0%         25%         3.8         20.2         +24.7%         28%         17.4         -3.8%         24%         73.2         +2.8%         100%         67.0         +8.5%           Melchol         3.1.0         3.5         -1.7%         27%         7.2         +10.5%         23%         8.3         +26.1%         27%         9.3         +39.4%         30%         33.1         +23.4%         10.7%         46.0         +38.8%         10.6         -12.0%         46.0         +38.8%         10.6         -12.0%         23.6         +3.7%         30.4%         33.1         +23.4%         10.5         -3.0%         23.1         +23.4%         10.6         -14.0         +3.6%         46.0         +38.8%	Daiichi Sankyo Healthcare (OTC)	48.0	10.2 +5.0% 21%	12.8 +1.1% 27%	14.5 +6.1% 30%	9.5 -2.4% 20%	47.1 +2.7% 98%	48.0 +1.9%
Olmesartan         93.0         23.9         -3.8%         26%         21.7         +6.3%         23%         25.7         +24.9%         28%         23.6         +7.0%         25%         102%           Azor         11.0         -0.6%         23%         22.5         +24.9%         28%         17.4         -3.8%         24%         73.2         +2.8%         100%         67.0         +8.5%           Azor         11.0         3.5         -1.7%         25%         3.5         +40.0%         25%         3.8         20.2         +24.7%         28%         17.4         -3.8%         24%         66.0         -9.4%         67.0         +8.5%         12.0         -19.1%         60.0         12.0         19.1%         60.0         12.0%         12.0         19.1%         60.0         12.0%         12.0%         12.0%         12.0%         12.0%         12.0%         12.0%         12.0%         12.0%         23.1 + 23.4%         107%         12.0%         46.0 + 38.8%         14.0         60.0 + 12.0%         10.5 + 32.7%         10.5 + 32.7%         10.5 + 32.7%         10.5 + 32.7%         10.5 + 32.7%         10.5 + 32.7%         10.5 + 32.7%         10.5 + 32.7%         10.0 + 36.%         23.0         10.6 + 38.8% <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
Benicar/Benicar HCT         73.0 Azor         18.9         -6.3%         26%         16.7         -0.6%         23%         20.2         +24.7%         28%         17.4         -3.8%         24%         73.2         +2.8%         100%         12.0         -8.5%           Azor         14.0         3.5         -1.7%         25%         3.5         +40.0%         25%         3.8         +20.9%         4.1         +42.7%         29%         14.8         +23.3%         100%         12.0         +19.1%         6.0         +1.4.8         +23.3%         100%         6.0         +1.2.0%         4.1         +42.7%         29%         6.8         +47.8%         114.8         +23.3%         100%         6.0         +12.0%         6.0         +12.0%         6.0         +12.0%         6.0         +12.0%         46.0         +38.8%         10.5         +32.3%         10.5         +32.4%         10.5         +32.4%         10.5         +32.4%         10.5         +32.4%         10.5         +32.4%         10.5         +32.4%         10.5         +32.4%         10.5         +32.4%         10.5         +32.4%         10.5         +32.4%         10.5         +32.4%         10.5         +32.4%         10.5	······································							
Azor       14.0       3.5       -1.7%       25%       3.5       +40.0%       25%       3.8       +20.9%       27%       4.1       +42.7%       29%       14.8       +23.3%       106%       6.0       12.0       -19.1%         Welchol       31.0       31.0       31.0       33.1       +33.8%       26%       1.5       +34.3%       25%       1.6       +37.1%       27%       2.1       +90.9%       35%       3.1       +23.4%       107%       6.0       -12.0%       46.0       +38.8%       11.4%       6.0       -12.0%       46.0       +38.8%       10.5       +32.4%       107%       3.1       +23.4%       107%       -       46.0       +38.8%       10.5       +32.4%       107%       3.1       +23.4%       107%       -       not disclosed       -       -       -								
Tribenzor       6.0       1.6 +30.8% 26%       1.5 +34.3% 25%       1.6 +37.1% 27%       2.1 +90.9% 35%       6.8 +47.8% 114%       6.0 -12.0%         Welchol       31.0       0.1.5 +32.7% 27%       2.3 +36.4% -       2.7 +47.5% -       3.0 +9.5% -       3.1 +23.4% 107%       46.0 +38.8%         Effient (alliance revenue)       not disclosed       2.4 +51.8% -       2.3 +36.4% -       2.7 +47.5% -       3.0 +9.5% -       10.5 +32.7% -       40.0 +3.6%         Luitpold Pharmaceuticals, Inc. (US)       38.0       11.3 -10.9% 30%       7.7 -17.4% 20%       11.3 -24.7% 30%       8.2 +7.7% 22%       38.6 -13.7% 102%       40.0 +3.6%         Venofer       23.0       6.8 +7.4% 30%       3.8 -30.4% 17%       8.3 -8.5% 36%       4.7 +60.9% 20%       23.6 -4.9% 103%       19.0 -19.6%         Olmesartan       48.0       9.9 -16.6% 21%       11.3 -6.6% 24%       12.9 +1.8% 27%       13.9 -3.1% 29%       48.0 -5.9% 100%       56.0 +16.6%         Olmetec/Olmetec Plus       34.0       6.4 -4.5% 25%       23.6 -41.1% 96%       32.6 -11.1% 96%       37.0 +13.6%         Sevikar       10.0       25 +4.5% 21%       11.2 -2% 23%       11.4 +7.9% 32%       11.9 -9.1% 29%       32.6 -11.1% 96%       56.0 +16.6%         01metec/Olmetec Plus       34.0       6.4 -4.5% 52%       23.6 -2.5% 26%								
Welchol       31.0       8.3 +17.5% 27%       7.2 +10.5% 23%       8.3 +26.1% 27%       9.3 +39.4% 30%       33.1 +23.4% 107%       46.0 +38.8%         Effient (alliance revenue)       not disclosed       2.4 +51.8%       -       2.3 +36.4%       -       3.0 +9.5%       -       10.5 +32.7%       -       not disclosed       -         Luitpold Pharmaceuticals, Inc. (US)       38.0       11.3 -10.9% 30%       7.7 -17.4% 20%       11.3 -24.7% 30%       8.2 +7.7% 22%       38.6 -13.7% 102%       40.0 +3.6%         Venofer       23.0       6.8 -7.4% 30%       3.8 -30.4% 17%       8.3 -8.5% 36%       4.7 +60.9% 20%       23.6 -4.9% 103%       19.0 -19.6%         Daiichi Sankyo Europe GmbH       65.0       13.9 -17.6% 21%       15.1 -10.8% 23%       16.9 -2.6% 26%       18.5 -3.0% 29%       64.4 -8.3% 99%       73.0 +13.4%         Olmesartan       48.0       9.9 -16.6% 21%       11.3 -6.6% 24%       12.9 +1.8% 27%       13.9 -3.1% 29%       48.0 -5.9% 100%       56.0 +16.6%         Sevikar       10.0       2.5 +4.5% 25%       2.3 +2.2% 23%       3.1 +17.4% 31%       2.9 +13.7% 29%       32.6 -11.1% 96%       37.0 +13.6%         Sevikar HCT       4.0       1.0 +31.6% 24%       0.9 +25.7% 23%       1.3 +47.9% 32%       1.5 +43.3% 38%       4.7 +38.2% 117%       7.0 +49.8%     <								
Effient (alliance revenue)       not disclosed       2.4 +51.8%       -       2.3 +36.4%       -       2.7 +47.5%       -       3.0 +9.5%       -       10.5 +32.7%       -       Inot disclosed       -         Luitpold Pharmaceuticals, Inc. (US)       38.0       11.3 -10.9%       30%       7.7 -17.4%       20%       11.3 -24.7%       30%       8.2 +7.7%       22%       38.6 -13.7%       102%       40.0 +3.6%         Venofer       23.0       6.8 -7.4%       30%       7.7 -17.4%       20%       11.3 -24.7%       30%       8.2 +7.7%       22%       38.6 -13.7%       102%       40.0 +3.6%       19.0 -19.6%         Dailchi Sankyo Europe GmbH       65.0       13.9 -17.6%       21%       15.1 -10.8%       23%       16.9 -2.6%       26%       18.5 -3.0%       29%       64.4 -8.3%       99%       73.0 +13.4%         Olmesartan       48.0       9.9 -16.6%       21%       11.3 -6.6%       24%       12.9 +1.8%       27%       13.9 -3.1%       29%       44.0 -5.9%       100%       56.0 +16.6%         Olmesartan       48.0       9.9 -16.6%       21%       13.1 -7.6%       24%       8.6 +0.9%       25%       9.4 -4.5%       28%       37.0 +13.6%       37.0 +13.6%       37.0 +13.6%       37.0 +13.6%								
Luitpold Pharmaceuticals, Inc. (US)       38.0       11.3 -10.9%       30%       7.7 -17.4%       20%       11.3 -24.7%       30%       8.2 +7.7%       22%       38.6 -13.7%       102%       40.0 +3.6%         Venofer       23.0       6.8 -7.4%       30%       3.8 -30.4%       17%       8.3 -8.5%       36%       4.7 +60.9%       20%       23.6 -4.9%       103%       19.0 +19.6%         Dailchi Sankyo Europe GmbH       65.0       13.9 -17.6%       21%       15.1 -10.8%       23%       16.9 -2.6%       26%       18.5 -3.0%       29%       64.4 -8.3%       99%       73.0 +13.4%         Olmesartan       48.0       9.9 -16.6%       21%       11.3 -6.6%       24%       12.9 +1.8%       27%       13.9 -3.1%       29%       48.0 -5.9%       100%       56.0 +16.6%       37.0 +13.6%       56.0 +16.6%       37.0 +13.6%       56.0 +16.6%       37.0 +13.6%								
Venofer       23.0       6.8       -7.4%       30%       3.8       -30.4%       17%       8.3       -8.5%       36%       4.7       +60.9%       20%       23.6       -4.9%       103%       19.0       -19.6%         Daiichi Sankyo Europe GmbH       65.0       13.9       -17.6%       21%       15.1       -10.8%       23%       16.9       -2.6%       26%       18.5       -3.0%       29%       64.4       -8.3%       99%       73.0       +13.4%         Olmesartan       48.0       9.9       -16.6%       21%       11.3       -6.6%       24%       12.9       +1.8%       27%       13.9       -3.1%       29%       48.0       -5.9%       100%       56.0       +16.6%       37.0       +13.4%       56.0       +13.6%       23%       3.1       +17.4%       31%       2.9       3.1       -5.9%       100%       56.0       +16.6%       37.0       +13.4%       37.0       +13.6%       23%       3.1       +17.4%       31%       2.9       3.1       -5.9%       100%       37.0       +13.6%       37.0       +13.6%       24%       3.1       +17.4%       31%       2.9       -13.7%       29%       10.8       -2.0%       10.8% <td>Effient (alliance revenue)</td> <td>not disclosed</td> <td>2.4 +51.8% -</td> <td>2.3 +36.4% -</td> <td>2.7 +47.5% -</td> <td>3.0 +9.5% -</td> <td>10.5 +32.7% -</td> <td>not disclosed -</td>	Effient (alliance revenue)	not disclosed	2.4 +51.8% -	2.3 +36.4% -	2.7 +47.5% -	3.0 +9.5% -	10.5 +32.7% -	not disclosed -
Venofer       23.0       6.8       -7.4%       30%       3.8       -30.4%       17%       8.3       -8.5%       36%       4.7       +60.9%       20%       23.6       -4.9%       103%       19.0       -19.6%         Daiichi Sankyo Europe GmbH       65.0       13.9       -17.6%       21%       15.1       -10.8%       23%       16.9       -2.6%       26%       18.5       -3.0%       29%       64.4       -8.3%       99%       73.0       +13.4%         Olmesartan       48.0       9.9       -16.6%       21%       11.3       -6.6%       24%       12.9       +1.8%       27%       13.9       -3.1%       29%       48.0       -5.9%       100%       56.0       +16.6%       37.0       +13.4%         Olmeser/Olmetec Plus       34.0       6.4       -26.5%       19%       8.1       -7.6%       24%       8.6       -6.9%       25%       9.4       -4.5%       28%       32.6       -11.1%       96%       37.0       +13.6%       10.0       2.5       +4.5%       25%       2.3       -12.2%       23%       3.1       +17.4%       31%       2.9       -13.7%       29%       10.8       -2.0%       10.8%       2.0%	Luitpold Pharmaceuticals Inc. (US)	38.0	11.3 -10 9% 30%	7.7 -17 4% 20%	11.3 -24 7% 30%	8.2 +7.7% 22%	38.6 -13.7% 102%	40.0 +3.6%
Daiichi Sankyo Europe GmbH       65.0       13.9 -17.6% 21%       15.1 -10.8% 23%       16.9 -2.6% 26%       18.5 -3.0% 29%       64.4 -8.3% 99%       73.0 +13.4%         Olmesartan       48.0       9.9 -16.6% 21%       11.3 -6.6% 24%       12.9 +1.8% 27%       13.9 -3.1% 29%       48.0 -5.9% 100%       56.0 +16.6%       56.0 +16.6%         Olmetec/Olmetec Plus       34.0       6.4 -26.5% 19%       8.1 -7.6% 24%       8.6 -6.9% 25%       9.4 -4.5% 28%       32.6 -11.1% 96%       37.0 +13.6%         Sevikar       10.0       2.5 +4.5% 25%       2.3 -12.2% 23%       3.1 +17.4% 31%       2.9 -13.7% 29%       10.8 -2.0% 108%       11.0 +2.2%         Sevikar HCT       4.0       1.0 +31.6% 24%       0.9 +25.7% 23%       1.3 +47.9% 32%       1.5 +43.3% 38%       4.7 +38.2% 117%       7.0 +49.8%								
Olmesartan         48.0         9.9 -16.6% 21%         11.3 -6.6% 24%         12.9 +1.8% 27%         13.9 -3.1% 29%         48.0 -5.9% 100%         56.0 +16.6%           Olmetec/Olmetec Plus         34.0         6.4 -26.5% 19%         8.1 -7.6% 24%         8.6 -6.9% 25%         9.4 -4.5% 28%         32.6 -11.1% 96%         37.0 +13.6%           Sevikar         10.0         2.5 +4.5% 25%         2.3 -12.2% 23%         3.1 +17.4% 31%         2.9 -13.7% 29%         10.8 -2.0% 108%         11.0 +2.2%           Sevikar HCT         4.0         1.0 +31.6% 24%         0.9 +25.7% 23%         1.3 +47.9% 32%         1.5 +43.3% 38%         4.7 +38.2% 117%         7.0 +49.8%	Venoter	20.0	0.0 -770 0070	0.0 -00.470 1770	0.0 -0.070 -0070	4.7 100.370 2070	20.0 4.070 10070	13.0 -13.070
Olmesartan         48.0         9.9 -16.6% 21%         11.3 -6.6% 24%         12.9 +1.8% 27%         13.9 -3.1% 29%         48.0 -5.9% 100%         56.0 +16.6%           Olmetec/Olmetec Plus         34.0         6.4 -26.5% 19%         8.1 -7.6% 24%         8.6 -6.9% 25%         9.4 -4.5% 28%         32.6 -11.1% 96%         37.0 +13.6%           Sevikar         10.0         2.5 +4.5% 25%         2.3 -12.2% 23%         3.1 +17.4% 31%         2.9 -13.7% 29%         10.8 -2.0% 108%         11.0 +2.2%           Sevikar HCT         4.0         1.0 +31.6% 24%         0.9 +25.7% 23%         1.3 +47.9% 32%         1.5 +43.3% 38%         4.7 +38.2% 117%         7.0 +49.8%	Daiichi Sankyo Europe GmbH	65.0	13.9 -17.6% 21%	15.1 -10.8% 23%	16.9 <mark>-2.6%</mark> 26%	18.5 <mark>-3.0%</mark> 29%	64.4 -8.3% 99%	73.0 +13.4%
Olmetec/Olmetec Plus34.06.4 -26.5%19%8.1 -7.6%24%8.6 -6.9%25%9.4 -4.5%28%32.6 -11.1%96%37.0 +13.6%Sevikar10.02.5 +4.5%25%2.3 -12.2%23%3.1 +17.4%31%2.9 -13.7%29%10.8 -2.0%108%11.0 +2.2%Sevikar HCT4.01.0 +31.6%24%0.9 +25.7%23%1.3 +47.9%32%1.5 +43.3%38%4.7 +38.2%117%7.0 +49.8%								56.0 +16.6%
Sevikar       10.0       2.5 +4.5% 25%       2.3 -12.2% 23%       3.1 +17.4% 31%       2.9 -13.7% 29%       10.8 -2.0% 108%       11.0 +2.2%         Sevikar HCT       4.0       1.0 +31.6% 24%       0.9 +25.7% 23%       1.3 +47.9% 32%       1.5 +43.3% 38%       4.7 +38.2% 117%       7.0 +49.8%	Olmetec/Olmetec Plus							37.0 +13.6%
			2.5 +4.5% 25%				10.8 <mark>-2.0%</mark> 108%	11.0 +2.2%
Efient (alliance revenue)         not disclosed         0.9 +54.7%         0.9 +40.5%         0.9 +33.0%         1.2 +13.0%         3.9 +31.9%         -         not disclosed         -	Sevikar HCT	4.0	1.0 +31.6% 24%	0.9 +25.7% 23%	1.3 +47.9% 32%	1.5 +43.3% 38%	4.7 +38.2% 117%	7.0 +49.8%
	Efient (alliance revenue)	not disclosed	0.9 +54.7% -	0.9 +40.5% -	0.9 +33.0% -	1.2 +13.0% -	3.9 +31.9% -	not disclosed -

	FY2012 Plan	Q1 Results YoY to plan	Q2 Results YoY to plan	Q3 Results YoY to plan	Q4 Results YoY to plan	FY2012 Results YoY to plan	FY2013 Plan YoY
South and Central America (ASCA) <sup>*1</sup>	38.0	7.1 +9.8% 19%	8.1 +10.1% 21%	8.2 +18.4% 22%	17.1 +117.8% 45%	40.5 +41.6% 107%	46.0 +13.7%
aiichi Sankyo China <sup>*2</sup>	not disclosed	2.7 +0.9% -	3.0 +16.0% -	3.1 +50.9% -	7.6 +214.7% -	16.4 +68.8% -	not disclosed -
Daiichi Sankyo Taiwan	not disclosed	0.8 -5.9% -	0.8 -1.3% -	0.8 +7.8% -	0.9 +19.5% -	3.3 +4.7% -	not disclosed -
Daiichi Sankyo Korea	not disclosed	1.2 +2.1% -	1.2 +5.5% -	1.3 +16.8% -	1.6 +40.0% -	5.3 +15.8% -	not disclosed -
Daiichi Sankyo (Thailand)	not disclosed	0.3 +3.7% -	0.3 +2.7% -	0.4 +14.5% -	0.4 +38.7% -	1.4 +15.6% -	not disclosed -
Daiichi Sankyo Brasil Farmacêutica	not disclosed	1.2 +14.2% -	1.2 -22.5% -	1.0 -34.4% -	3.2 +118.5% -	6.6 +18.6% -	not disclosed -
aiichi Sankyo Venezuela	not disclosed	0.8 +87.0% -	1.4 +49.5% -	1.5 +37.1% -	2.9 +75.9% -	6.7 +60.7% -	not disclosed -
Daiichi Sankyo Mexico S.A. de C.V	not disclosed	0.1	0.1	0.1	0.4	0.7	not disclosed -
eaxy Laboratories Limited	179.0	59.1 +48.7% 33%	47.6 +24.0% 27%	38.3 +7.5% 21%	40.3 -34.6% 23%	185.4 +5.7% 104%	217.0 +17.0%
rs	43.0	6.8 -38.0% 16%	10.7 +13.1% 25%	10.0 +32.8% 23%	9.5 +7.5% 22%	37.1 +0.5% 86%	26.0 -29.9%
evofloxacin export, royalty, etc	3.0	1.2 -60.1% 41%	1.0 <b>-56.6%</b> 34%	1.4 +19.3% 46%	0.6 -59.6% 21%	4.3 -47.8% 142%	-
Plexxikon	not disclosed	0.1 - <mark>96.1%</mark> -	1.4 -24.6% -	1.0 +313.4% -	0.5 -35.9% -	3.1 -47.7% -	not disclosed -
Currency rates for overseas sub	sidiaries						
		Q1 Results	Q2 <u>YTD</u> Results	Q3 <u>YTD</u> Results	Q4 <u>YTD</u> Results	FY2012 Results	FY2013 Forecast
	80.00	80.21	79.42	80.01	83.11	83.11	95.00
USD/JPY (average)			100.01	102.18	107.15	107.15	125.00
USD/JPY (average) EUR/JPY (average)	100.00	102.91	100.64	102.10	107.15	1.50	120100

Dalichi Sankyo Pharmaceutical (Beijing) and Dalichi Sankyo Pharmaceutical (Shanghai) are consolidated as Dalichi Sankyo China.

# [Reference] Sales in Local Currency

	FY2012	Q1	Q2	Q3	Q4	FY2012	FY2013
	Plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Plan YoY
USD Mn							
Daiichi Sankyo, Inc. (US)	1,711	448 +5.7% 26%	415 +8.7% 24%	461.0 +18.2% 27%	389.0 -5.6% 23%	1,713 +6.5% 100%	1,579 - <b>7.8%</b>
Olm <u>esartan</u>	1,144	298 -2.0% 26%	276 +4.9% 24%	317 +19.0% 28%	251 - <mark>9.9%</mark> 22%	1,142 +2.7% 100%	905 -20.7%
Benicar/Benicar HCT	898	235 <b>-4.5%</b> 26%	213 <b>-1.8%</b> 24%	249 +18.8% 28%	184 <mark>-19.6%</mark> 20%	881 <mark>-2.2%</mark> 98%	705 -20.0%
Azor	172	44 +0.2% 25%	44 +37.4% 26%	47 +15.5% 27%	44 +22.2% 25%	179 +17.3% 104%	126 -29.2%
Tribenzor	75	19 +33.3% 26%	19 +33.0% 26%	20 +30.9% 27%	23 +66.5% 31%	82 +40.6% 109%	63 -23.0%
Welchol	388	103 +19.7% 27%	92 +9.5% 24%	103 +20.3% 27%	101 +19.8% 26%	399 +17.4% 103%	484 +21.4%
Effient (alliance revenue)	not disclosed	30 +54.7% -	30 +35.4% -	34 +41.2% -	33 -5.7% -	127 +26.2% -	not disclosed -
USD Mn							
Luitpold Pharmaceuticals, Inc. (US)	468	141 -9.2% 30%	98 -18.5% 21%	140.0 -27.6% 30%	85.0 -11.8% 18%	465 <b>-17.9%</b> 99%	421 -9.4%
Venofer	288	85 <b>-5.6%</b> 30%	49 <mark>-31.0%</mark> 17%	103 <b>-11.8%</b> 36%	47 +29.8% 16%	284 <mark>-9.6%</mark> 99%	200 -29.6%
EUR Mn							
Daiichi Sankyo Europe GmbH	650	135 -6.0% 21%	153 -0.2% 24%	161.0 -2.6% 25%	152.0 -16.6% 23%	601 -6.7% 93%	584 - <b>2.8%</b>
Olmesartan	480	96 -4.8% 20%	115 +4.4% 24%	123 +2.0% 26%	114 <b>-16.5%</b> 24%	448 <b>-4.3%</b> 93%	448 +0.0%
Olmetec/Olmetec Plus	340	62 <b>-16.2%</b> 18%	82 +3.1% 24%	82 <mark>-6.8%</mark> 24%	78 <mark>-17.8%</mark> 23%	304 <mark>-9.6%</mark> 89%	296 -2.6%
Sevikar	100	24 +19.3% 25%	23 <b>-1.1%</b> 24%	29 +17.7% 29%	23 <mark>-26</mark> .4% 23%	100 <mark>-0.3%</mark> 100%	88 -12.4%
Sevikar HCT	40	9 +50.1% 24%	9 +41.0% 23%	12 +49.4% 30%	13 +27.1% 32%	44 +40.5% 109%	56 +28.4%
Efient (alliance revenue)	not disclosed	9 +76.5% -	9 +57.9% -	9 +33.5% -	10 -1.0% -	36 +34.1% -	not disclosed -
INR Bn							
Ranbaxy Laboratories Limited	105	37 +71.1% 35%	32 +53.1% 31%	27.0 +31.2% 26%	27.0 -28.9% 26%	124 +21.9% 117%	120 or over -

# 5. Sales of Global Products

	FY2012	Q1	Q2	Q3	Q4	FY2012	FY2013
	Plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Plan YoY
JPY Bn							
Olmesartan	251.0	60.0 <mark>-5.3%</mark> 24%	60.8 +0.6% 24%	68.3 +6.4% 27%	69.7 +13.0% 28%	258.9 +3.7% 103%	269.0 +3.9%
Olmetec (JPN)	76.0	18.2 <b>-10.8%</b> 24%	19.3 -5.5% 25%	20.9 -7.6% 28%	19.9 +14.3% 26%	78.3 -3.2% 103%	81.0 +3.4%
Rezaltas (JPN)	16.0	4.0 +38.6% 25%	4.1 +30.6% 26%	4.6 +16.9% 28%	4.3 +20.5% 27%	16.9 +25.7% 106%	24.0 +41.9%
Benicar/Benicar HCT (US)	73.0	18.9 -6.3% 26%	16.7 -0.6% 23%	20.2 +24.7% 28%	17.4 -3.8% 24%	73.2 +2.8% 100%	67.0 -8.5%
Azor (US)	14.0	3.5 <b>-1.7%</b> 25%	3.5 +40.0% 25%	3.8 +20.9% 27%	4.1 +42.7% 29%	14.8 +23.3% 106%	12.0 -19.1%
Tribenzor (US)	6.0	1.6 +30.8% 26%	1.5 +34.3% 25%	1.6 +37.1% 27%	2.1 +90.9% 35%	6.8 +47.8% 114%	6.0 <b>-12.0%</b>
Olmetec/Olmetec Plus (EU)	34.0	6.4 <b>-26.5%</b> 19%	8.1 -7.6% 24%	8.6 - <mark>6.9%</mark> 25%	9.4 -4.5% 28%	32.6 <b>-11.1%</b> 96%	37.0 +13.6%
Sevikar (EU)	10.0	2.5 +4.5% 25%	2.3 <b>-12.2%</b> 23%	3.1 +17.4% 31%	2.9 <b>-13.7%</b> 29%	10.8 <mark>-2.0%</mark> 108%	11.0 +2.2%
Sevikar HCT (EU)	4.0	1.0 +31.6% 24%	0.9 +25.7% 23%	1.3 +47.9% 32%	1.5 +43.3% 38%	4.7 +38.2% 117%	7.0 +49.8%
Other subsidiaries, export, etc	18.0	4.0 +20.6% 22%	4.3 +0.1% 24%	4.3 -3.1% 24%	8.1 +82.8% 45%	20.7 +25.7% 115%	24.0 +15.8%
Prasugrel	not disclosed	3.3 +52.6% -	3.2 +37.5% -	3.7 +43.5% -	4.2 +10.4% -	14.4 +32.5% -	not disclosed -
Effient alliance revenue (US)	not disclosed	2.4 +51.8% -	2.3 +36.4% -	2.7 +47.5% -	3.0 +9.5% -	10.5 +32.7% -	not disclosed -
Efient alliance revenue (EU)	not disclosed	0.9 +54.7% -	0.9 +40.5% -	0.9 +33.0% -	1.2 +13.0% -	3.9 +31.9% -	not disclosed -

#### 6. Number of Employees

	Mar 2012 Results	Jun 2012 Results	Sep 2012 Results	Dec 2012 Results	Mar 2013 Results
Total Number of Employees	31,929	32,522	32,563	32,456	32,229
Japan	9,308	9,435	9,338	9,318	9,251
* Overseas	22,621	23,087	23,225	23,138	22,978
Daiichi Sankyo Group	17,877	18,043	18,042	17,780	17,528
* Ranbaxy Group	14,052	14,479	14,521	14,676	14,701

\* For overseas subsidiaries with different fiscal year-ends, numbers as of Dec-end are shown in the Mar-end columns

#### 7. Management / Financial Indicators

_	FY2010 Results	FY2011 Results	FY2012 Q2 YTD Results	FY2012 Results
Management Indicators				
Earnings per share (EPS)	99.6 Yen	14.8 Yen	34.6 Yen	94.6 Yen
Dividend per share	60.0 Yen	60.0 Yen	30.0 Yen	60.0 Yen
Dividend payout ratio (Consolidated)	60.2 %	406.8 %	86.7 %	63.4 %
Dividend payment	42 JPY Bn	42 JPY Bn	21 JPY Bn	42 JPY Bn
Return on equity (ROE)	8.2 %	1.3 %	- %	7.9 %
Dividend on equity (DOE)	5.0 %	5.1 %	- %	5.0 %
Book value per share (BPS)	1,206.1 Yen	1,143.5 Yen	1,126.4 Yen	1,253.9 Yen
Equity ratio	57.4 %	53.0 %	53.0 %	53.7 %
Total number of common shares	704 million	704 million	704 million	704 million
Share price at end of period	1,606 Yen	1,508 Yen	1,290 Yen	1,815 Yen
Market value	1,130.4 JPY Bn	1,069.2 JPY Bn	908.1 JPY Bn	1,277.7 JPY Bn
Financial Indicators				
Total assets	1,480.2 JPY Bn	1,518.5 JPY Bn	1,495.0 JPY Bn	1,644.1 JPY Bn
Current assets	894.1 JPY Bn	861.5 JPY Bn	845.1 JPY Bn	943.6 JPY Bn
*1 Liquidity on hand	426.8 JPY Bn	324.3 JPY Bn	314.4 JPY Bn	374.7 JPY Bn
Debt with interest	299.4 JPY Bn	275.9 JPY Bn	270.5 JPY Bn	267.7 JPY Bn
Net Cash	127.4 JPY Bn	48.4 JPY Bn	43.9 JPY Bn	107.0 JPY Bn
Equity capital	849.0 JPY Bn	804.9 JPY Bn	792.9 JPY Bn	882.6 JPY Bn
Cash flow from operating activities	141.1 JPY Bn	92.6 JPY Bn	56.5 JPY Bn	129.2 JPY Bn
Cash flow from investing activities	- <mark>63.0</mark> JPY Bn	-125.1 JPY Bn	-102.0 JPY Bn	-109.3 JPY Bn
Cash flow from financial activities	- <mark>26.0</mark> JPY Bn	- <u>50.2</u> JPY Bn	-26.0 JPY Bn	-57.3 JPY Bn
*2 Free cash flow	78.2 JPY Bn	-32.5 JPY Bn	- <mark>45.6</mark> JPY Bn	20.0 JPY Bn
Cash and cash equivalents, end of period	302.4 JPY Bn	212.7 JPY Bn	137.7 JPY Bn	190.9 JPY Bn
Others				
Number of consolidated subsidiaries	101	103	105	104

\*1 Current deposits + marketable securities + investment securities, etc
\*2 Cash flow from operating activities and investing activities

### 8. Capital Expenditure and Depreciation and Amortization Expenses

	FY2010 Results	FY2011 Results	FY2012 Q2 YTD Results	FY2012 Results
Capital expenditure	37.3 JPY Bn	62.9 JPY Bn	31.5 JPY Bn	65.1 JPY Bn
Depreciation and amotization expense	43.9 JPY Bn	46.3 JPY Bn	20.2 JPY Bn	41.4 JPY Bn
Tangible assets	27.5 JPY Bn	29.4 JPY Bn	12.3 JPY Bn	25.6 JPY Bn
Intangible assets	16.5 JPY Bn	16.8 JPY Bn	7.9 JPY Bn	15.8 JPY Bn

#### FY2013 Forecast

96.6 Yen 60.0 Yen 62.1 %

# 80.0 JPY Bn 42.0 JPY Bn

FY2013

Plan

#### 9. Consolidated Balance Sheets

(Billions of yen)

	Mar 2012	Mar 2013	YoY	Notes
ASSETS				
Current assets				
Cash and time deposits	128.9	161.0	32.0	PBT +92.1 Bn, Depreciation, amortization and impairment loss +62.0 Bn
Trade notes and accounts receivable	228.5	238.5	10.0	Net purchase and acquisitions of proceeds from sales of non-current assets -72.2 Bn
Marketable securities	191.3	211.3	20.0	Dividend paid -42.2 Bn, Income taxes paid -23.6 Bn
Merchandise and finished goods	109.3	113.2	3.9	Net decrease in loans payable and bonds payable -15.1 Bn
Work in process	24.5	21.8	-2.7	
Raw materials and supplies	35.8	39.4	3.6	
Deferred tax assets	94.0	111.1	17.1	
Other current assets	51.3	50.0	-1.3	
Allowance for doubtful accounts	-2.2	-2.7	-0.5	
Total current assets	861.5	943.6	82.1	
Non-current assets				
Property, plant and equipment				
Buildings and structures, net	129.3	138.3	8.9	
Machinery, equipment and vehicles, net	48.1	63.5	15.4	
Land	35.7	35.8	0.1	
Construction in progress	33.7	47.9	14.2	
Other, net	14.5	18.0	3.5	
Total property, plant and equipment	261.2	303.4	42.2	Newly added: Kitasato Daiichi Sankyo Vaccine (KDSV) +25.6 Bn, Daiichi Sankyo +14.9 Bn
Intangible assets				
Goodwill, net	82.7	73.5	-9.2	
Other intangible assets, net	150.5	149.9	-0.6	
Total intangible assets	233.3	223.5	-9.8	
Investments and other assets				
Investment securities	104.6	129.2	24.6	
Deferred tax assets	43.2	32.5	-10.6	
Other	15.0	12.1	-2.8	
Allowance for doubtful accounts	-0.3	-0.3	0.0	
Total investments and other assets	162.4	173.5	11.1	
Total non-current assets	656.9	700.4	43.5	
Total assets	1,518.5	1,644.1	125.6	

(Billions	of yen)
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	Mar 2012	Mar 2013	YoY	Notes
LIABILITIES				
Current liabilities				
Trade notes and accounts payable	61.8	59.8	-2.0	
Short-term loans payable	71.1	66.1	-5.0	
Income taxes payable	5.3	23.2	17.9	
Allowance for sales returns	0.6	0.6	0.0	
Allowance for sales rebates	2.9	2.0	-0.9	
Provision for loss on disaster	0.8	0.0	-0.8	
Provision for settlement expenses	39.1	43.7	4.6	
Provision for environment measures	0.0	1.3	1.3	
Accrued expenses	74.7	89.0	14.3	
Other current liabilities	138.7	150.4	11.7	
Total current liabilities	395.0	436.1	41.1	
Long-term liabilities				
Bonds payable	100.0	107.9	7.9	
Long-term loans payable	104.0	93.0	-11.0	
Deferred tax liabilities	52.1	45.1	-7.0	
Accrued employees' severance and retirement benefits	10.1	13.9	3.8	
Accrued directors' severance and retirement benefits	0.2	0.2	0.0	
Provision for environment measures	1.2	0.0	-1.2	
Other long-term liabilities	23.2	32.1	8.9	
Total long-term liabilities	290.8	292.2	1.5	
Total liabilities	685.7	728.3	42.6	
NET ASSETS				
Shareholders' equity				
Common stock	50.0	50.0	0.0	
Capital surplus	105.2	105.2	0.0	
Retained earnings	742.4	766.7	24.3	Net income +66.6 Bn, Dividend paid -42.2 Bn
Treasury stock, at cost	-14.6	-14.5	0.1	
Total shareholders' equity	883.0	907.5	24.4	
Accumulated other comprehensive income				
Net unrealized gain on investment securities	22.3	34.2	11.9	
Deferred gains or losses on hedges	0.2	0.9	0.7	
Foreign currency translation adjustments	-100.6	-60.0	40.6	Increase in net assets of overseas subsidiaries on a JPY basis +40.6 Bn
Total accumulated other comprehensive income	-78.1	-24.8	53.3	
Subscription rights to shares	3.5	4.1	0.6	
Minority interests	24.3	29.0	4.7	Ranbaxy +4.6 Bn
Total net assets	832.7	915.7	83.0	
Total liabilities and net assets	1,518.5	1,644.1	125.6	

#### 10. Consolidated Statements of Cash Flows

(Billions of yen)

	FY2011 Q4	FY2012 Q4	YoY	Notes
	Results	Results		
Cash flows from operating activities				
Income before income taxes and minority interests	33.9	92.1	58.2	
Depreciation and amortization of goodwill	57.4	52.5	-4.8	
Increase/decrease in trade receivable and payable	4.4	-12.9	-17.3	
Other, net	28.8	21.1	-7.7	
Income taxes paid	-31.9	-23.6	8.3	
Net cash provided by operating activities	92.6	129.2	36.7	
Cash flows from investing activities				
Net (increase) decrease in short-term investments	10.0	-65.6	-75.6	
(Acquisition of) proceeds from sales of non-current assets	-50.6	-72.2	-21.6	
Acquisition of investments in subsidiaries	-71.3	-0.0	71.3	FY2011: Plexxikon Inc -71.3 Bn
Other, net	-13.2	28.5	41.7	FY2011: Kitasato Daiichi Sankyo Vaccine (KDSV) - Payment for transfer of business -16.1 Bn
Net cash used in investing activities	-125.1	-109.3	15.8	
Cash flows from financing activities				
Net increase (decrease) in loans payable	26.3	-22.6	-48.9	
Proceeds from issuance of bonds	-	7.5	7.5	Ranbaxy
Redemption of bonds	-45.0	—	45.0	FY2011: Redemption of Ranbaxy's foreign currency convertible bond
Dividends paid	-42.8	-42.2	0.6	
Other, net	11.4	-0.0	-11.4	FY2011: Investment in KDSV from The Kitasato Institute
Net cash used in financing activities	-50.2	-57.3	-7.1	
Effect of exchange rate changes on cash and cash equivalents	-7.0	15.6	22.6	
Net increase (decrease) in cash and cash equivalents	-89.7	-21.8	68.0	
Cash and cash equivalents, beginning of period	302.4	212.7	-89.7	
Cash and cash equivalents, at end of period	212.7	190.9	-21.8	

#### 11. Summary of Product Outlines

Brand Name	Generic Name	Therapeutic Category	Launched	
Japan Company (domestic sales)				
Olmetec	olmesartan	antihypertensive	2004	[
Rezaltas	olmesartan / azelnidipine	antihypertensive	2010	I
Calblock	azelnidipine	antihypertensive	2003	
Loxonin			1986	[
Loxonin Poultice	loventefen	analysis and anti inflormmatory	2006	L
Loxonin Tape	loxoprofen	analgesic and anti-inflammatory	2008	L
Loxonin Gel			2010	[
Cravit	levofloxacin	antibacterial	1993	[
Nexium	esomeprazole	proton pump inhibitor	2011	
Memary	memantine	treatment for Alzheimer's Disease	2011	
Mevalotin	pravastatin	antihyperlipidemic	1989	[
Artist	carvedilol	antihypertensive	1993	
Omnipaque	iohexol	contrast medium	1987	(
Urief	silodosin	treatment for dysuria	2006	
Inavir	laninamivir	anti-influenza	2010	
Ranmark	denosumab	anti-RANKL antibody	2012	
Tenelia	teneligliptin	type 2 diabetes	2012	Mi
Daiichi Sankyo, Inc. (US)				
Olmesartan				
Benicar	olmesartan		2002	
Benicar HCT	olmesartan / hydrochlorothiazide	antihypertensive	2003	I
Azor	olmesartan / amlodipine	ananyperteneive	2007	
Tribenzor	olmesartan / amlodipine / hydrochlorothiazide		2010	
Welchol	colesevelam	antihyperlipidemic / type 2 diabetes	2000	
Effient	prasugrel	antiplatelet	2009	I
Luitpold Pharmaceuticals, Inc. (US)				
Venofer	iron sucrose injection	iron deficiency anemia	2000	
Daiichi Sankyo Europe GmbH				
Olmesartan				
Olmetec	olmesartan		2002	
Olmetec Plus	olmesartan / hydrochlorothiazide	antihypertensive	2005	
Sevikar	olmesartan / amlodipine	anunyponensive	2009	1
Sevikar HCT	olmesartan / amlodipine / hydrochlorothiazide		2010	
Efient	prasugrel	antiplatelet	2009	1

Origin

Marketing Alliance

Kowa

Daiichi Sankyo Daiichi Sankyo Ube Industries Daiichi Sankyo Lead Chemical Lead Chemical Daiichi Sankyo Daiichi Sankyo AstraZeneca Merz Daiichi Sankyo Roche GE Healthcare Kissei Daiichi Sankyo Amgen Mitsubishi Tanabe

AstraZeneca

Kissei

AstraZeneca Mitsubishi Tanabe

Daiichi Sankyo

Genzyme Daiichi Sankyo Ube Industries

Lilly

Vifor Pharma

Fresenius

Daiichi Sankyo

Menarini Pfizer Nycomed

Daiichi Sankyo Ube Industries

Lilly

# 12. Major R&D Pipeline (Innovative pharmaceuticals)

# Approved

Project code Number	Generic Name	Class	Target indication	Stage	Remarks
AMG 162	denosumab	Anti-RANKL antibody	Osteoporosis	JP Approv	ed Approved in Mar 2013
The fully humar bone metastases		ANK Ligand, an essential mediator o	f osteoclast formation. Launched in Japan in April 2012 as treatmen	t for bone complications s	temming from multiple myeloma and

# ♦ Filed

			age	Remarks
Neuraminidase inhibitor	Anti-influenza, prophylactic	JP	Filed	Filed in Nov 2012
		JP		
				Neuraminidase inhibitor Anti-influenza, prophylactic JP Filed

2010 as treatment for initienza A and influenza B viruses.

Project code Number						
	Generic Name	Class	Target indication	Stag	je	Remarks
	adayahan	Factor Va inhibitor	Atrial Fibrillation (AF)	Global	P3	Application to be expected in 2H FY2013
DU-176b	edoxaban	Factor Xa inhibitor	Venous thromboembolism (VTE)	Global	P3	Application to be expected in 2H FY2013
			Acute coronary syndrome (ACS-PCI)	JP	P3	Application to be expected in 1H FY2013
	productol	Anti plotolot ogont	Coronary artery disease with elective PCI	JP	P3	Application to be expected in 1H FY2013
CS-747	prasugrel	Anti-platelet agent	Ischemic Stroke	JP	P3	Study to be completed in FY2014
			Sickle cell disease	US	P3	
			Breast cancer adjuvant	JP	P3	
AMG 162	denosumab	Anti-RANKL antibody	Rheumatoid arthritis	JP	P2	
			Giant cell tumor	JP	P2	
DR-3355	levofloxacin	New quinolone	Anti-infection	JP	P3	
	the constinuity		Hepatocellular cancer	US/EU	P3	
ARQ 197	tivantinib	MET inhibitor	Colorectal cancer	US/EU	P2	
			Gastric cancer	JP	P3	
DE-766	6 nimotuzumab	Anti-EGFR antibody	Non small cell lung cancer	JP	P3	
		Esophageal cancer	JP	P1		
00.0450	0	MD entegeniet	Hypertension	JP	P2	
CS-3150	-	MR antagonist	Diabetic nephropathy	JP	P2	
DC 7250		DCAT1 inhibitor	Diabetes	JP	P2	
DS-7250	-	DGAT1 inhibitor	Diabetes, Obesity	US/EU	P1	
CS-1008	tigatuzumab	Anti-DR5 antibody	Hepatocellular cancer	Global	P2	
			Non small cell lung cancer	US/EU	P2	
00 7047			Colorectal cancer	US/EU	P2	
CS-7017	efatutazone	PPAR-gamma agonist	Non small cell lung cancer	Asia	P1	
			Colorectal cancer	JP	P1	
			Non small cell lung cancer	US/EU	P2	
	n o tulto uno o la		Non small cell lung cancer	JP	P1	
U3-1287	patritumab	Anti-HER3 antibody	Breast cancer	US	P2	
			Breast cancer	JP	P1	
PLX4032	vemurafenib	BRAF inhibitor	Throid cancer	US/EU	P2	
			Hodgkin lymphoma	US	P2	
			Acute myeloid leukemia	US	P2	
PLX3397	-	Fms/Kit/Flt3-ITD inhibitor	Glioblastoma	US	P2	
			Prostate Caner	US	P2	

# Under development (Phase1-3)

Project code Number	Generic Name	Class	Target indication	Stage	Remarks
DS-5565	-	α2δ ligand	Chronic pain	Global	P2
SUN13837	-	Modulator of bFGF signaling system	Spinal cord injury	US/EU	P2
ASB17061	-	Chymase inhibitor	Atopic Dermatitis	US	P2
DS-7309	-	Glucokinase activator	Diabetes	-	P1
DS-6930	-	Selective PPAR-gamma modulator	Diabetes	-	P1
DS-8500	-	GPR119 agonist	Diabetes	-	P1
DS-1442	-	CETP inhibitor	Dyslipidemia	-	P1
DS-1040	-	TAFIa inhibitor	Acute ischemic stroke	-	P1
U3-1565	-	Anti-HB-EGF antibody	Solid cancer	US/JP	P1
DS-2248	-	HSP90 inhibitor	Solid cancer	US	P1
DS-7423	-	PI3K/mTOR inhibitor	Solid cancer	US/JP	P1
DS-3078	-	mTOR inhibitor	Solid cancer, lymphoma	US/EU	P1
CS-8958	laninamivir	Neuraminidase inhibitor	Anti-influenza	US/EU	P1
DS-8587	-	Topoisomerase inhibitor	Anti-bacterial	-	P1
CS-4771	-	TLR4 inhibitor	Anti-sepsis	-	P1
PLX5622	-	FMS kinase inhibitor	Rheumatoid arthritis	-	P1
CS-0777	-	S1P receptor modulator	Immunomodulator	-	P1
DS-7113	hydromorphone	opioid mu-receptor regulator	Narcotic analgesic	-	P1

# • Change of stage from announcement in Jan 2013

Project code Number	Generic Name	Class	Target indication	Stage	
AMG 162	denosumab	Anti-RANKL antibody	Osteoporosis	JP	Approved
CS-747	prasugrel	Anti-platelet agent	Sickle cell disease	US	P3
ARQ 197	tivantinib	Hepatocellular cancer	Hepatocellular cancer	US/EU	P3
	nimetuzumeh	Anti ECED antihadu	Gastric cancer	JP	P3
DE-766	nimotuzumab	Anti-EGFR antibody	Non small cell lung cancer	JP	P3
CS-3150	-	MR antagonist	Diabetic nephropathy	JP	P2
DS-1040	-	TAFIa inhibitor	Acute ischemic stroke	-	P1

# ♦ Discontinue

Project code Number	Generic Name	Class	Target indication	Stage	
ARQ 092	-	Akt inhibitor	Solid cacer	US	P1
< Reason for disc concentrate the	continue> Daiichi Sankyo decid resource to other projects in dev	•	ARQ 092 after carefully reviewing the DS product development port	folio. Daiichi Sank	yo will

# Major R&D Pipeline Table

Therapeutic Area	Phase1	Phase2	Phase3
	<b>DS-7309</b> (Anti-diabetes / Glucokinase activator)	<b>CS-3150(JP)</b> (Anti-hypertension / Diabetic nephropathy  MR antagonist)	<b>DU-176b (Global)</b> (edoxaban / AF / oral factor Xa i
	<b>DS-6930</b> (Anti-diabetes / Selective PPAR-gamma modulator)	<b>DS-7250(JP)</b> (Anti-diabetes / DGAT1 inhibitor)	<b>DU-176b (Global)</b> (edoxaban / VTE / oral factor Xa
Cardiovascula - Metabolics	r <b>DS-8500</b> (Anti-diabetes / GPR119 agonist)		<b>CS-747 (JP)</b> (prasugrel / PCI / anti-platelet
	<b>DS-1442</b> (Dyslipidemia / CETP inhibitor)		<b>CS-747(JP)</b> (prasugrel / ischemic stroke / anti-pl
	<b>DS-1040</b> (Acute ischemic stroke / TAFIa inhibitor)		(prasugrel / Sickle cell disease / anti-
	<b>U3-1565(US/JP)</b> (Anti-HB-EGF antibody)		ARQ 197 (US/EU)     (tivantinib / HCC / MET inhib
	<b>DS-2248(US)</b> (HSP90 inhibitor)	<b>CS-1008 (Global)</b> (tigatuzumab / anti-DR5 antibody)	<b>AMG 162(JP)</b> (denosumab / breast cancer adjuvant / anti-F
	<b>DS-7423 (US/JP)</b> (PI3K/mTOR inhibitor)		DE-766(JP) (nimotuzumab / NSCLC / anti-EGF
Oncology	ARQ 092(US) (Akt inhibitor)	<b>CS-7017 (US/EU)</b> (efatutazone / PPARγ agonist)	DE-766 (JP) (nimotuzumab /Gastric cancer / anti-E
	<b>DS-3078(US/EU)</b> (mTOR inhibitor)	<b>U3-1287 (US/EU)</b> (patritumab / anti-HER3 antibody)	
		<b>PLX4032(US/EU)</b> (vemurafenib / BRAF inhibitor)	
		PLX3397(US) (Fms/Kit/Flt3-ITD inhibitor)	
	<b>CS-8958(US/EU)</b> (Ianinamivir / anti-influenza / Outlicensing with Biota)	<b>AMG 162(JP)</b> (denosumab / Rheumatoid arthritis / anti-RANKL antibody)	<b>DR-3355(JP)</b> (levofloxacin / anti-infection / New
	<b>DS-8587</b> (Anti-bacterial / Topoisomerase inhibitor)	<b>DS-5565(Global)</b> (Chronic pain / α2δ ligand)	
Others	<b>CS-4771</b> (Anti-sepsis / TLR4 inhibitor)	<b>SUN13837 (US/EU)</b> (Spinal cord injury / Modulator of bFGF signaling system)	
	<b>PLX5622</b> (Rheumatoid arthritis / FMS kinase inhibitor)	<b>ASB17061 (US)</b> (Atopic Dermatitis / chymase inhibitor)	
	<b>CS-0777</b> (Immunomodulator / S1P receptor modulator)		
	<b>DS-7113</b> (hydromorphone / Narcotic analgesic / opioid mu-receptor regulator )		

	Application	
<b>bal)</b> r Xa inhibitor)		
<b>bal)</b> or Xa inhibitor)		
) itelet agent)		
) nti-platelet agent)		
) anti-platelet agent)		
<b>EU)</b> inhibitor)		
<b>)</b> / anti-RANKL antibody)		
) -EGFR antibody)		
) inti-EGFR antibody)		
<b>)</b> New quinolone)	<b>CS-8958 (JP)</b> (Ianinamivir / anti-influenza, prophylactic / Neuraminidase inhibitor)	
	AMG 162(JP) (denosumab / osteoporosis / anti-RANKL antibody)	

# **Cardiovascular-Metabolics**

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	
DU-176b	edoxaban	Oral	Factor Xa inhibitor	Atrial fibrillation (AF) Venous thromboembolism (VTE)	Daiic

An oral anticoagulant that specifically, reversibly and directly inhibits Xa factor playing an important role in the process when blood coagulates.

An oral factor Xa inhibitor, possible once daily regimen with high oral absorption, confirmed by clinical trials.

No severe hepatotoxicity signals in pre-clinical and clinical trials

[JP] Launched for the prevention of VTE after major orthopedic surgery in July-2011. Brand name: Lixiana

Development by Daiichi Sankyo globally. Both ENGAGE AF-TIMI 48(AF) and HOKUSAI-VTE(VTE) P3 studies will be presented at the major medical congress NDA for AF/VTE indication to be expected in FY2013.

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	
CS-747	prasugrel	Oral	Anti-platelet agent	Acute coronary syndrome (ACS-PCI) Elective PCI Ischemic stroke Sickle cell disease	Daiic Ube

• Inhibition of platelet activation and subsequent aggregation by blocking the P2Y12 adenosine diphosphate (ADP) receptor on the platelet surface.

-Co-development with Eli Lilly in the US and EU, development by Daiichi Sankyo in Japan.

•A P3 study in pediatric sickle cell disease patients is on-going in US.

•[EU] Approved in Feb-2009 for ACS-PCI. Brand name: Efient

[US] Approved in Jul-2009 for ACS-PCI. Brand name: Effient

[JP] Both PRASFIT-ACS (ACS-PCI) and PRASFIT-Elective (Elective PCI) P3 studies have been completed. P3 studies for ischemic stroke are on-going.

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	Origin	Brand Name	
CS-3150	-	Oral	MR antagonist	Hypertension Diabetic nephropathy	Exelixis	TBD	
• Inhibiton of MR	Inhibiton of MR (mineralocorticoid receptor) binding to aldosterone to show antihypertensive and organ-protective effect						

• The P2 study in essential hypertension and P2 study in diabetes with albuminuria are ongoing in Japan.

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	Origin	Brand Name
DS-7250	-	Oral	DGAT1 inhibitor	Diabetes Obesity	Daiichi Sankyo	TBD
<ul> <li>Delay TG absorption by inhibition of DGAT1 (Acyl-CoA:Diacylglycerol acyltransferase 1) at enterocyte</li> <li>P2 study with T2DM patients is ongoing.</li> </ul>						

#### [Project after Phase 2]

Brand Name
Lixiana(JP)

Origin	Brand Name
ichi Sankyo Industries	Effient (US, Asia) Efient (EU)

# Oncology

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	C
ARQ 197	tivantinib	Oral	Met inhibitor	Hepatocellular cancer Colorectal cancer	A

 Met has multiple roles in intracellular signal transductions such as cancer cell motility, proliferation, angiogenesis, invasion, and apoptosis induction.
 Variations of c-Met are shown in gastric, HCC, head and neck cancer, and high expression of c-met are shown in colon, HCC, pancreatic, prostate, breast cance • A P3 clinical study for HCC was started in Jan-2013.

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	Origin	Brand Name	
CS-1008	tigatuzumab	Injection	Anti-DR5 antibody	Hepatocellular cancer	Daiichi Sankyo	TBD	
A humanized version TRA-8, a murine agonistic Mab raised against human death receptor 5(DR5).     DR5 is rarely expressed in normal tissues, expected to show selective activity against tumor cells.							

DR5 is rarely expressed in normal tissues, expected to show selective activity against tumor cells.

• Induces apoptosis of tumor cells expressing DR5 on the cell surface.

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	
DE-766	nimotuzumab	Injection	Anti-EGFR antibody	Gastric cancer Non small cell lung cancer Esophageal cancer	C Bios
<ul> <li>A humanized m</li> </ul>	nonoclonal antibody against Epide	ermal Growth	Factor Receptor(EGFR).		

Expected to be a best in class EGFR antibody, safety against the skin toxicity and the efficacy comparable to the other EGFR antibodies.

• P3 in Japan for NSCLC started in March 2013, that for Gastric cancer started in April

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	Origin	Brand Name	
CS-7017	efatutazone	Oral	PPAR-gamma agonist	Non small cell lung cancer Colorectal cancer	Daiichi Sankyo	TBD	
3	<ul> <li>Inhibits growth of tumor cells in vitro without killing those cells.</li> <li>Expected to be less toxic compared to standard chemotherapeutics.</li> </ul>						

Origin	Brand Name
ArQule	TBD
er, etc.	

Origin	Brand Name
CIMYM osciences	TBD

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	C
112 1297	patritumah	Injection	Anti-HER3 antibody	Non small cell lung cancer	Daiich
U3-1287	patritumab	Injection	AIIII-HERS allibody	Breast cancer	(U3

HER3 is one of the member of the Epidermal Growth Factor Receptor(EGFR) family of proteins.
 HER3 is overexpressed in many tumors of epithelial origin and HER2/HER3 dimers and EGFR/HER3 dimers are more potent to induce cell proliferation than hor

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	C
PLX4032	vemurafenib	Oral	BRAF inhibitor	Thyroid cancer	Daiicł (Ple

Plexxikon discovered vemurafenib, and since 2006, has been co-developing it with partner, Roche
 Personalized treatment for patients with unresectable (inoperable) or metastatic melanoma with a BRAF V600E mutation as detected by an FDA-approved test.

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	Origin	Brand Name		
PLX3397	-	Oral	Fms/Kit/Flt3-ITD inhibitor	Hodgkin lymphoma Acute myeloid leukemia Glioblastoma Prostate Cancer	Daiichi Sankyo (Plexxikon)	TBD		
	Plexxikon disocovered PLX3397.     Clinical studies are on-going for several types of cancer.							

Origin	Brand Name				
chi Sankyo 3 Pharma)	TBD				
modimers of HER2 or EGFR					
Origin	Brand Name				
chi Sankyo Plexxikon)	Zelboraf				

# Others

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	Origin	Brand Name
AMG 162	denosumab	Injection	Anti-RANKL antibody	Osteoporosis Breast cancer adjuvant Rheumatoid arthritis Giant cell tumor	Amgen	SRE: Ranmark(JP) Osteoporosis: Pralia(JP)

Denosumab is a fully human monoclonal antibody that specifically targets the receptor activator of nuclear factor kappa B ligand (RANKL), a key mediator of the resorptive phase of bone remodeling.
 July, 2007 In-licensed from Amgen

• P3 : Breast cancer adjuvant, P2: Rheumatoid arthritis, Giant cell tumor of bone

• [JP] NDA approval: Skeletal Related Event(SRE) in Jan-2012, Osteoporosis in Mar-2013

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	(
CS-8958	laninamivir	Inhalant	Neuraminidase inhibitor	Influenza, Treatment / Prophylactic	Daiicl

Long-acting neuraminidase inhibitor

• Licensing activity with Biota in the US and EU, development by Daiichi Sankyo in Japan

CS-8958 is under development as an inhalant that will act directly on the pulmonary and tracheal sites of infection.

• [JP] Application: Prophylactic in Nov-2012

• [JP] Approved for the flu treatment: Sep-2010. Brand name: Inavir

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	
DR-3355	levofloxacin	Injection	New quinolone	Anti-infection	Daiid

As LCM, additional indications of urinary tract infection, surgical infection and gynecological infection, which are the largest market next to respiratory tract infect
 A P3 comparative study for urinary tract infection and 4 open studies are on-going.

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	
DS-5565	-	Oral	α2δ ligand	Chronic pain	Daiic

-An α2δ ligand that binds to α2δ subunit of voltage-dependent Ca2+ channels

• Considered to decrease excess Ca2+ influx to nerve terminals and to lower pain-related neurotransmitter release.

·Clinical studies are on-going for diabetic peripheral neuropathic pain

Development Code Number	Generic Name	Dosage Form	Class	Target Indication	Origin	Brand Name
SUN13837	-	Injection	Modulator of bFGF	Spinal cord injury	Daiichi Sankyo	TBD
			signaling system		(Asubio Pharma)	

• Although SUN13837 acts upon the signal coupled with the FGF receptor and shows similar cell differentiation actions (nerve cell protection, nerve axon elongation) to bFGF, it does not show any cell multiplication function.

• By accelerating self-regeneration capabilities (nerve cell protection, nerve axon elongation) with bFGF like cell differentiation actions, the perceptional and motor-functional dysfunctions caused by cord injuries are to be improved

• By making perceptional and motor-functional dysfunctions recovered at an early stage of postinjury, remnant functions in the chronic period are to be improved

Clinical studies are on-going for patients with severe spinal cord injury

Origin	Brand Name						
chi Sankyo	Inavir(JP)						
Origin	Brand Name						
ichi Sankyo	Cravit (JP) Levaquin (US) Tavanic (EU)						
tion are under development.							

Origin	Brand Name
chi Sankyo	TBD

does not show any cell multiplication function. ctions caused by cord injuries are to be improved

# 1. Summary of Consolidated Income Statement (FY2011)

		Q1			Q2			Q3			Q4		<b></b>	FY20	)11	
JPY Bn	to sales	Results	YoY	to sales	Results	YoY	to sales	Results	YoY	to sales	Results	YoY	to sales	Results	YoY	YoY
Net sales	100%	231.7	-9.7%	100%	224.4	-7.5%	100%	240.4	-3.5%	100%	242.3	+10.5%	100%	938.7	-28.7	-3.0%
Cost of sales	26%	59.9	-6.5%	31%	69.0	-7.4%	30%	71.7	-3.9%	28%	68.1	-0.8%	29%	268.6	-13.1	-4.6%
Gross Profit	74%	171.8	-10.7%	69%	155.4	-7.5%	70%	168.7	-3.4%	72%	174.2	+15.6%	71%	670.1	-15.6	-2.3%
SG&A expenses	55%	128.3	-2.3%	61%	136.7	-1.6%	58%	139.0		69%	167.9	+12.5%	61%	571.9	8.3	+1.5%
R&D expenses	18%	41.0	-5.9%	19%	43.0	-5.8%	19%	44.7	-15.6%	23%	56.3	+8.2%	20%	185.1	-9.3	-4.8%
A&P expenses	9%	20.7	-9.4%	11%	23.7	-4.6%	10%	24.8	-4.1%	11%	26.5	+1.4%	10%	95.7	-4.0	-4.0%
Personnel expenses	15%	34.9	+0.8%	16%	35.6	+0.5%	14%	33.7	+1.9%	14%	34.8	+0.0%	15%	139.0	1.1	+0.8%
Other SG&A expenses	14%	31.6	+4.6%	15%	34.4	+4.1%	15%	35.7	+11.3%	21%	50.4	+38.7%	16%	152.1	20.4	+15.5%
Operating Income	<b>19%</b>	43.5	-28.8%	8%	18.7	-35.6%	12%	29.7	-2.8%	3%	6.3	+318.5%	10%	98.2	-23.9	-19.6%
Non-operating income / expens	ses	1.4			2.8			-9.6			-16.5			-22.0	-31.6	
Non-operating income		4.5			4.8			-1.0			1.7			10.0	-13.2	
Non-operating expenses		3.1			2.0			8.6			18.3			32.0	18.4	
Ordinary Income	<b>19%</b>	44.8	-36.0%	10%	21.5	-4.6%	8%	20.1	-47.1%	-4%	-10.2	-	8%	76.2	-55.5	-42.2%
Extraordinary income / losses		-1.1			-3.2			-41.7			3.7			-42.3	-31.0	
Extraordinary income		1.2			0.7			0.2			12.7			14.8	2.0	
Extraordinary losses		2.3			4.0			41.9			9.0			57.1	32.9	
Income before income taxes and minority interests	19%	43.8	-33.8%	8%	18.3	-34.8%	-9%	-21.6	-	-3%	-6.5		4%	33.9	-86.5	-71.8%
Income taxes / minority interest	S	18.5			6.5			-2.1			0.7			23.5	-26.8	
Income taxes		16.4			6.3			15.2			1.8			39.8	-2.0	
Minority interests		2.1			0.2			-17.4			-1.2			-16.2	-24.7	
Net Income	11%	25.3	-23.5%	5%	11.7	-38.5%	-8%	-19.5	-	-3%	-7.2	-	1%	10.4	-59.7	-85.2%
Effective tax rate		<u>37%</u>			<u>34%</u>			-			=			<u>117%</u>		
Overseas sales ratio result	<u>s</u>	<u>51%</u>			<u>48%</u>			<u>45%</u>			<u>56%</u>			<u>50%</u>		
2. Currency Rate (FY2011)		Q1			Q2 <u>YTD</u>			Q3 <u>YTD</u>			Q4 <u>YTD</u>			FY20	11	
2. Currency Nale (F12011)	<u> </u>	Results			Results			Results			Results			Results	YoY	
USD/JPY (average)		81.75			79.81			79.00			79.07			79.07	-6.65	
EUR/JPY (average)		117.40			113.78			110.62			108.96			108.96	-4.17	
INR/JPY (average)		1.83			1.83			1.79			1.73			1.73	-0.20	

# 3. Segment Information (FY2011)

		Q1		Q2			Q3			Q4			FY20	)11	
Daiichi Sankyo Group	to sales	Results Yo	Y to sales	Results	YoY	to sales	Results	YoY	to sales	Results	YoY	to sales	Results	YoY	YoY
				405.0	0.5%		0047	1.00/		400.0	0.40/		700.0		4.00/
Sales to outside customers		191.9 -4.8	3%	185.9	-6.5%			-4.2%		180.6 - <mark>0.0</mark>	-0.4%		763.2	-32.2	-4.2%
Inter-segment sales	1000/	0.1	100%	0.1	C 40/	1000/	0.3	A 40/	1000/		0 40/	1000/	0.5 <b>763.6</b>	0.4 <b>-31.8</b>	4 00/
Net sales Cost of sales	<u>100%</u> 21%	<b>192.0</b> -4.8 41.1 -8.4		<b>186.0</b> 48.3		<u>100%</u> 26%	<b>205.0</b> 52.5	<b>-4.1%</b> -4.4%	<u>100%</u> 25%	<b>180.6</b> 45.2	<b>-0.4%</b> -5.0%	100% 25%	187.1	-31.0 -14.7	<b>-4.0%</b> -7.3%
Gross Profit	21% 79%	41.1 -0.4 150.8 -3.8		40.3 137.7	-11.2%	20% 74%		-4.4% -3.9%	25% 75%		-5.0% +1.2%	25% 76%	576.5	-14.7	-7.3% -2.9%
SG&A expenses	<u> </u>	111.2 -2.0		119.1	-4.0%	60%	122.3	-4.2%	78%		+6.6%	65%	492.8	-1.0	-0.2%
R&D expenses	20%	39.1 -3.1		40.9		21%		-15.6%	30%		+9.4%	23%	177.0	-7.0	-3.8%
Other expenses	38%	72.1 -1.4		78.1	+0.5%	39%		+3.3%	48%		+5.0%	41%	315.9	6.0	+1.9%
Operating Income	21%	39.6 - <mark>8.</mark> 5				15%		-2.9%	-3%	-4.8	-	11%	83.7	-16.1	-16.2%
Non-operating income		3.8		1.7			1.6			1.0			8.1	0.9	
Non-operating expenses		1.8		1.4			0.7			0.9			4.8	-2.3	
Ordinary Income	22%	41.6 -4.2	<b>%</b> 10%	19.0	-17.8%	15%		-7.9%	-3%	-4.6	-	11%	87.0		-13.0%
Extraordinary income		1.2		0.7			-0.0			12.5			14.3	4.1	
Extraordinary losses		2.3		3.8			1.5			8.1			15.7	-5.2	
Income before income taxes and minority interests	21%	40.4 +1.2	2% 9%	15.8	-38.9%	14%	29.5	-14.2%	0%	-0.2	-	11%	85.6	-3.7	-4.2%
Income taxes		17.8		5.9			18.9			8.6			51.2	20.7	
		-0.2		-0.8			-0.4			-1.6					
Minority interests				107	-41.9%	5%	11.0	-57.5%	-4%	-7.2	-	5%	37.4	-21.4	-36.4%
Minority interests Net Income Ranbaxy Group	12%	22.9 +2.5	<u>5% 6%</u>	10.7	-41.370										
Net Income	12%	39.8 -27.4		38.4			35.7	+0.6%			+62.3%		175.5	3.6	+2.0%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales		39.8 <mark>-27.</mark> 0.2	5%	38.4 0.2	-12.0%		35.7 0.2			0.4			1.1	-0.0	
Net Income Ranbaxy Group Sales to outside customers Inter-segment sales Net sales	100%	39.8 -27. 0.2 <b>40.0 -27</b> .	5% 1% 100%	38.4 0.2 <b>38.6</b>	-12.0% <b>-11.7%</b>	100%	35.7 0.2 <b>35.9</b>	+1.1%	100%	0.4 <b>62.0</b>	+59.5%	100%	1.1 <b>176.6</b>	- <mark>0.0</mark> 3.5	+2.0%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales	<u>100%</u> 47%	39.8 -27.4 0.2 <b>40.0 -27.</b> 18.8 -2.2	5% 1% <u>100%</u> % 54%	38.4 0.2 <b>38.6</b> 20.7	-12.0% -11.7% +3.3%	<u>100%</u> 54%	35.7 0.2 <b>35.9</b> 19.5	+1.1% -0.1%	37%	0.4 <b>62.0</b> 22.8	<b>+59.5%</b> +8.2%	46%	1.1 <b>176.6</b> 81.7	-0.0 3.5 2.0	<b>+2.0%</b> +2.5%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales         Gross Profit	100% 47% 53%	39.8 -27.8 0.2 <b>40.0 -27.</b> 18.8 -2.2 21.2 -40.0	5% 1% 100% 2% 54% 6% 46%	38.4 0.2 <b>38.6</b> 20.7 17.9	-12.0% -11.7% +3.3% -24.5%	100% 54% 46%	35.7 0.2 <b>35.9</b> 19.5 16.4	+1.1% -0.1% +2.5%	37% 63%	0.4 <b>62.0</b> 22.8 39.3	<b>+59.5%</b> +8.2% +120.0%	46% 54%	1.1 <b>176.6</b> 81.7 94.8	-0.0 3.5 2.0 1.5	<b>+2.0%</b> +2.5% +1.7%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses	100% 47% 53% 40%	39.8 -27.4 0.2 <b>40.0 -27.</b> 18.8 -2.2 21.2 -40.4 15.9 -2.6	5% 1% 100% 2% 54% 6% 46% 3% 42%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3	-12.0% -11.7% +3.3% -24.5% -5.0%	100% 54% 46% 43%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6	+1.1% -0.1% +2.5% +1.2%	37% 63% 43%	0.4 <b>62.0</b> 22.8 39.3 26.7	<b>+59.5%</b> +8.2% +120.0% +59.6%	46% 54% 42%	1.1 <b>176.6</b> 81.7 94.8 74.4	-0.0 3.5 2.0 1.5 8.9	<b>+2.0%</b> +2.5% +1.7% +13.5%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses	100% 47% 53% 40% 6%	39.8 -27. 0.2 <b>40.0 -27.</b> 18.8 -2.2 21.2 -40.0 15.9 -2.6 2.3 -30.0	5% 1% <u>100%</u> 2% 54% 6% <u>46%</u> 8% 6%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3 2.4	-12.0% -11.7% +3.3% -24.5% -5.0% -21.3%	100% 54% 46% 43% 6%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6 2.3	+1.1% -0.1% +2.5% +1.2% -19.1%	37% 63% 43% 4%	0.4 62.0 22.8 39.3 26.7 2.3	+59.5% +8.2% +120.0% +59.6% -17.9%	46% 54% 42% 5%	1.1 <b>176.6</b> 81.7 94.8 74.4 9.3	-0.0 3.5 2.0 1.5 8.9 -2.7	+2.5% +2.5% +1.7% +13.5% -22.6%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses	100% 47% 53% 40% 6% 34%	39.8 -27.4 0.2 <b>40.0 -27.</b> 18.8 -2.2 21.2 -40.4 15.9 -2.6 2.3 -30.4 13.7 +4.5	5% 1% 100% 2% 54% 6% 46% 3% 6% 5% 36%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3 2.4 13.9	-12.0% -11.7% +3.3% -24.5% -5.0% -21.3% -1.4%	100% 54% 46% 43% 6% 37%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6 2.3 13.3	+1.1% -0.1% +2.5% +1.2% -19.1% +5.8%	37% 63% 43% 4% 39%	0.4 <b>62.0</b> 22.8 39.3 26.7 2.3 24.3	+59.5% +8.2% +120.0% +59.6% -17.9% +75.4%	46% 54% 42% 5% 37%	1.1 <b>176.6</b> 81.7 94.8 74.4 9.3 65.1	-0.0 3.5 2.0 1.5 8.9 -2.7 11.6	+2.5% +1.7% +13.5% -22.6% +21.6%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Operating Income	100% 47% 53% 40% 6%	39.8 -27.4 0.2 <b>40.0 -27.</b> 18.8 -2.2 21.2 -40.4 15.9 -2.6 2.3 -30.4 13.7 +4.5 <b>5.3 -72.</b>	5% 1% 100% 2% 54% 6% 46% 3% 6% 5% 36%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3 2.4 13.9 <b>1.7</b>	-12.0% -11.7% +3.3% -24.5% -5.0% -21.3%	100% 54% 46% 43% 6%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6 2.3 13.3 <b>0.9</b>	+1.1% -0.1% +2.5% +1.2% -19.1%	37% 63% 43% 4%	0.4 62.0 22.8 39.3 26.7 2.3 24.3 12.6	+59.5% +8.2% +120.0% +59.6% -17.9%	46% 54% 42% 5%	1.1 <b>176.6</b> 81.7 94.8 74.4 9.3 65.1 <b>20.4</b>	-0.0 3.5 2.0 1.5 8.9 -2.7 11.6 -7.3	+2.5% +2.5% +1.7% +13.5% -22.6%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Operating Income         Non-operating income	100% 47% 53% 40% 6% 34%	39.8 -27.4 0.2 <b>40.0 -27.</b> 18.8 -2.2 21.2 -40.4 15.9 -2.6 2.3 -30.4 13.7 +4.5 <b>5.3 -72.</b> 1.7	5% 1% 100% 2% 54% 6% 46% 3% 6% 5% 36%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3 2.4 13.9 <b>1.7</b> 3.1	-12.0% -11.7% +3.3% -24.5% -5.0% -21.3% -1.4%	100% 54% 46% 43% 6% 37%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6 2.3 13.3 <b>0.9</b> -2.5	+1.1% -0.1% +2.5% +1.2% -19.1% +5.8%	37% 63% 43% 4% 39%	0.4 <b>62.0</b> 22.8 39.3 26.7 2.3 24.3 <b>12.6</b> 0.8	+59.5% +8.2% +120.0% +59.6% -17.9% +75.4%	46% 54% 42% 5% 37%	1.1 <b>176.6</b> 81.7 94.8 74.4 9.3 65.1 <b>20.4</b> 3.2	-0.0 3.5 2.0 1.5 8.9 -2.7 11.6 <b>-7.3</b> -13.0	+2.5% +1.7% +13.5% -22.6% +21.6%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Operating Income         Non-operating expenses	100% 47% 53% 40% 6% 34% 13%	39.8 -27.4 0.2 <b>40.0 -27.</b> 18.8 -2.2 21.2 -40.4 15.9 -2.6 2.3 -30.4 13.7 +4.5 <b>5.3 -72.</b> 1.7 1.3	5%         1%       100%         5%       54%         6%       46%         6%       42%         8%       6%         5%       36%         7%       4%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3 2.4 13.9 <b>1.7</b> 3.1 0.5	-12.0% -11.7% +3.3% -24.5% -5.0% -21.3% -1.4% -74.9%	100% 54% 46% 43% 6% 37% 2%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6 2.3 13.3 <b>0.9</b> -2.5 7.9	+1.1% -0.1% +2.5% +1.2% -19.1% +5.8%	37% 63% 43% 4% 39% <b>20%</b>	0.4 <b>62.0</b> 22.8 39.3 26.7 2.3 24.3 <b>12.6</b> 0.8 17.4	+59.5% +8.2% +120.0% +59.6% -17.9% +75.4%	46% 54% 42% 5% 37% 12%	1.1 <b>176.6</b> 81.7 94.8 74.4 9.3 65.1 <b>20.4</b> 3.2 27.0	-0.0 3.5 2.0 1.5 8.9 -2.7 11.6 -7.3 -13.0 23.1	+2.5% +1.7% +13.5% -22.6% +21.6%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Operating Income         Non-operating income         Non-operating expenses         Ordinary Income	100% 47% 53% 40% 6% 34%	39.8 -27.8 0.2 <b>40.0 -27.</b> 18.8 -2.2 21.2 -40.0 15.9 -2.6 2.3 -30.8 13.7 +4.5 <b>5.3 -72.</b> 1.7 1.3 <b>5.8 -79.</b> 0	5%         1%       100%         5%       54%         6%       46%         6%       42%         8%       6%         5%       36%         7%       4%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3 2.4 13.9 <b>1.7</b> 3.1 0.5 <b>4.2</b>	-12.0% -11.7% +3.3% -24.5% -5.0% -21.3% -1.4% -74.9% +353.5%	100% 54% 46% 43% 6% 37%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6 2.3 13.3 <b>0.9</b> -2.5 7.9 <b>-9.5</b>	+1.1% -0.1% +2.5% +1.2% -19.1% +5.8%	37% 63% 43% 4% 39%	0.4 62.0 22.8 39.3 26.7 2.3 24.3 12.6 0.8 17.4 -3.9	+59.5% +8.2% +120.0% +59.6% -17.9% +75.4%	46% 54% 42% 5% 37%	1.1 <b>176.6</b> 81.7 94.8 74.4 9.3 65.1 <b>20.4</b> 3.2 27.0 <b>-3.4</b>	-0.0 3.5 2.0 1.5 8.9 -2.7 11.6 -7.3 -13.0 23.1 -43.4	+2.5% +1.7% +13.5% -22.6% +21.6%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Operating Income         Non-operating expenses	100% 47% 53% 40% 6% 34% 13%	39.8 -27.4 0.2 <b>40.0 -27.</b> 18.8 -2.2 21.2 -40.4 15.9 -2.6 2.3 -30.4 13.7 +4.5 <b>5.3 -72.</b> 1.7 1.3	5%         1%       100%         5%       54%         6%       46%         6%       42%         8%       6%         5%       36%         7%       4%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3 2.4 13.9 <b>1.7</b> 3.1 0.5	-12.0% -11.7% +3.3% -24.5% -5.0% -21.3% -1.4% -74.9% +353.5%	100% 54% 46% 43% 6% 37% 2%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6 2.3 13.3 <b>0.9</b> -2.5 7.9	+1.1% -0.1% +2.5% +1.2% -19.1% +5.8%	37% 63% 43% 4% 39% <b>20%</b>	0.4 <b>62.0</b> 22.8 39.3 26.7 2.3 24.3 <b>12.6</b> 0.8 17.4	+59.5% +8.2% +120.0% +59.6% -17.9% +75.4%	46% 54% 42% 5% 37% 12%	1.1 <b>176.6</b> 81.7 94.8 74.4 9.3 65.1 <b>20.4</b> 3.2 27.0	-0.0 3.5 2.0 1.5 8.9 -2.7 11.6 -7.3 -13.0 23.1	+2.5% +1.7% +13.5% -22.6% +21.6%
Net Income         Ranbaxy Group         Sales to outside customers         Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Operating Income         Non-operating income         Non-operating expenses         Ordinary Income         Extraordinary income	100% 47% 53% 40% 6% 34% 13%	39.8 -27.4 0.2 <b>40.0 -27.</b> 18.8 -2.2 21.2 -40.0 15.9 -2.6 2.3 -30.3 13.7 +4.5 <b>5.3 -72.</b> 1.7 1.3 <b>5.8 -79.</b> 0.0	5%         1%       100%         5%       54%         6%       46%         6%       6%         5%       36%         7%       4%         6%       11%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3 2.4 13.9 <b>1.7</b> 3.1 0.5 <b>4.2</b> 0.0 0.1	-12.0% -11.7% +3.3% -24.5% -5.0% -21.3% -1.4% -74.9% +353.5%	100% 54% 46% 43% 6% 37% 2%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6 2.3 13.3 <b>0.9</b> -2.5 7.9 <b>-9.5</b> 0.8	+1.1% -0.1% +2.5% +1.2% -19.1% +5.8%	37% 63% 43% 4% 39% <b>20%</b>	0.4 62.0 22.8 39.3 26.7 2.3 24.3 12.6 0.8 17.4 -3.9 0.2	+59.5% +8.2% +120.0% +59.6% -17.9% +75.4%	46% 54% 42% 5% 37% 12%	1.1 <b>176.6</b> 81.7 94.8 74.4 9.3 65.1 <b>20.4</b> 3.2 27.0 <b>-3.4</b> 1.1	-0.0 3.5 2.0 1.5 8.9 -2.7 11.6 -7.3 -13.0 23.1 -43.4 -4.1	+2.5% +1.7% +13.5% -22.6% +21.6%
Net Income         Ranbaxy Group         Sales to outside customers Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Depending Income         Non-operating income         Non-operating expenses         Ordinary Income         Extraordinary losses         Income taxes and minority interests	100% 47% 53% 40% 6% 34% 13%	39.8 -27.8 0.2 40.0 -27.1 18.8 -2.2 21.2 -40.0 15.9 -2.6 2.3 -30.8 13.7 +4.5 5.3 -72.1 1.7 1.3 5.8 -79.0 0.0 0.0 5.7 -79.3 -1.1	5%         1%       100%         5%       54%         6%       46%         6%       6%         5%       36%         7%       4%         6%       11%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3 2.4 13.9 <b>1.7</b> 3.1 0.5 <b>4.2</b> 0.0 0.1 4.2 0.6	-12.0% -11.7% +3.3% -24.5% -5.0% -21.3% -1.4% -74.9% +353.5% -31.2%	100% 54% 46% 43% 6% 37% 2%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6 2.3 13.3 <b>0.9</b> -2.5 7.9 - <b>9.5</b> 0.8 0.0 -8.7 -3.2	+1.1% -0.1% +2.5% +1.2% -19.1% +5.8%	37% 63% 43% 4% 39% <b>20%</b>	0.4 62.0 22.8 39.3 26.7 2.3 24.3 12.6 0.8 17.4 -3.9 0.2 41.2 -45.0 -6.5	+59.5% +8.2% +120.0% +59.6% -17.9% +75.4%	46% 54% 42% 5% 37% 12% -2%	1.1 <b>176.6</b> 81.7 94.8 74.4 9.3 65.1 <b>20.4</b> 3.2 27.0 <b>-3.4</b> 1.1 41.4 <b>-43.8</b> <b>-10.2</b>	-0.0 3.5 2.0 1.5 8.9 -2.7 11.6 -7.3 -13.0 23.1 -43.4 -4.1 33.1 -80.6 -23.4	+2.5% +1.7% +13.5% -22.6% +21.6%
Net Income         Ranbaxy Group         Sales to outside customers Inter-segment sales         Net sales         Cost of sales         Gross Profit         SG&A expenses         R&D expenses         Other expenses         Other expenses         Operating Income         Non-operating income         Non-operating expenses         Ordinary Income         Extraordinary income         Extraordinary losses         Income before income taxes and minority interests	100% 47% 53% 40% 6% 34% 13%	39.8 -27.8 0.2 40.0 -27. 18.8 -2.2 21.2 -40.0 15.9 -2.6 2.3 -30.3 13.7 +4.5 5.3 -72. 1.7 1.3 5.8 -79.0 0.0 0.0 5.7 -79.1	5%         1%       100%         5%       54%         6%       46%         6%       6%         5%       36%         7%       4%         6%       11%         2%       11%	38.4 0.2 <b>38.6</b> 20.7 17.9 16.3 2.4 13.9 <b>1.7</b> 3.1 0.5 <b>4.2</b> 0.0 0.1 4.2 0.6 0.0	-12.0% -11.7% +3.3% -24.5% -5.0% -21.3% -1.4% -74.9% +353.5% -31.2%	100% 54% 46% 43% 6% 37% 2%	35.7 0.2 <b>35.9</b> 19.5 16.4 15.6 2.3 13.3 <b>0.9</b> -2.5 7.9 <b>-9.5</b> 0.8 0.0 -8.7	+1.1% -0.1% +2.5% +1.2% -19.1% +5.8%	37% 63% 43% 4% 39% <b>20%</b>	0.4 62.0 22.8 39.3 26.7 2.3 24.3 12.6 0.8 17.4 -3.9 0.2 41.2 -45.0	+59.5% +8.2% +120.0% +59.6% -17.9% +75.4%	46% 54% 42% 5% 37% 12% -2%	1.1 <b>176.6</b> 81.7 94.8 74.4 9.3 65.1 <b>20.4</b> 3.2 27.0 <b>-3.4</b> 1.1 41.4 <b>-43.8</b>	-0.0 3.5 2.0 1.5 8.9 -2.7 11.6 -7.3 -13.0 23.1 -43.4 -4.1 33.1 -80.6	+2.5% +1.7% +13.5% -22.6% +21.6%

#### Inter-segment Transactions

Net sales	-0.3	-0.3	-0.6	
Cost of sales	0.0	-0.1	-0.3	
Gross Profit	-0.3	-0.2	-0.2	
SG&A expenses	1.1	1.4	1.1	
R&D expenses	-0.4	-0.3	-0.3	
Other expenses	1.4	1.7	1.4	
Operating Income	-1.4	-1.6	-1.3	
Non-operating income	-1.1	-0.1	-0.1	
Non-operating expenses	0.0	0.0	0.1	
Ordinary Income	-2.5	-1.7	-1.5	
Extraordinary income	0.1	0.0	-0.7	
Extraordinary losses			40.3	
Income before income taxes and minority interests	-2.4	-1.7	-42.5	:
Income taxes	-0.3	-0.2	-0.5	
Minority interests	2.3	1.0	-17.0	
Net Income	-4.4	-2.4	-24.9	:

Historical Data2

-0.4	-1.5
0.1	-0.3
-0.5	-1.3
1.0	4.6
-0.3	-1.2
1.3	5.8
-1.5	-5.9
-0.1	-1.3
0.0	0.1
-1.7	-7.3
0.0	-0.6
-40.3	0.0
38.7	-7.9
-0.2	-1.3
0.4	-13.4
38.5	6.7

# 4. Sales by Business Units (FY2011)

	Q1	Q2	Q3	Q4	FY2011
	Results YoY to plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Results YoY to plan
JPY Bn					
Consolidated Net Sales	231.7 <mark>-9.7%</mark> 24%	<u>224.4</u> -7.5% 23%	<u>240.4</u> - <u>3.5%</u> 25%	242.3 +10.5% 25%	938.7 - <mark>3.0%</mark> 97%
Japan Company (domestic sales)	100.4 <mark>-4.6%</mark> 23%	100.5 <mark>-2.4%</mark> 23%	113.9 <mark>-2.4%</mark> 26%	94.9 +4.3% 22%	409.8 <mark>-1.5%</mark> 94%
Olmetec	20.4 -1.3% 22%	20.4 -3.1% 22%	22.6 -1.4% 24%	17.4 -1.2% 19%	80.9 -1.8% 87%
Rezaltas	2.9 +58.1% 17%	3.2 +3938.1% 19%	3.9 +190.8% 23%	3.5 +145.4% 21%	13.5 +188.4% 79%
Calblock	3.2 -13.4% 21%	3.2 -9.4% 21%	3.3 -13.8% 22%	2.7 -7.5% 18%	12.4 -11.3% 83%
Loxonin	14.4 +10.7% 25%	15.7 +13.3% 27%	17.2 +17.6% 30%	13.7 +8.3% 24%	61.0 +12.7% 105%
Cravit	8.4 +8.5% 22%	8.4 +11.5% 22%	10.8 +16.8% 29%	8.7 +11.4% 23%	36.3 +12.3% 96%
Nexium		2.6	0.6	0.7	3.9
Memary	2.2	1.6	2.8	3.2	9.8
Mevalotin	8.8 -14.0% 27%	8.6 -14.4% 27%	8.8 <b>-11.6%</b> 28%	6.8 <b>-12.0%</b> 21%	33.1 <b>-13.1%</b> 103%
Artist	6.1 +0.0% 27%	6.2 +6.8% 27%	6.5 +3.6% 29%	5.6 +3.7% 25%	24.5 +3.5% 107%
Omnipaque	5.7 <b>-11.6%</b> 25%	<u>6.3</u> -5.1% 27%	6.4 <b>-2.0%</b> 28%	5.2 -4.5% 23%	23.5 <b>-5.8%</b> 102%
Urief	2.6 +6.8% 24%	2.8 +13.6% 25%	3.0 +7.6% 27%	2.6 +9.2% 23%	11.0 +9.3% 100%
Inavir	0.4 - 4%	-0.1	1.7 -38.5% 19%	8.7 +125.1% 97%	10.7 +61.7% 119%
Vaccines	4.6 +166.4% -	5.3 +14.8% -	6.9 -19.7% -	4.5 +56.5% -	21.2 +19.6% -
Daiichi Sankyo Espha products	2.4	2.4	2.9	2.1	9.9
Daiichi Sankyo Healthcare (OTC)	9.7 +4.9% 20%	12.7 +8.2% 26%	13.7 +4.1% 28%	9.7 <mark>-8.5%</mark> 20%	45.9 +2.3% 94%
Daiichi Sankyo, Inc. (US)	34.6 +3.2% 27%	29.7 -12.4% 23%	30.1 -13.0% 23%	32.6 +15.0% 25%	127.1 <mark>-2.6%</mark> 98%
Olmesartan	24.9 -1.5% 28%	20.4 -17.4% 23%	20.6 -16.3% 23%	22.1 +10.7% 25%	87.9 -6.9% 100%
Benicar/Benicar HCT	20.1 -6.1% 30%	16.8 -18.7% 25%	16.2 -21.3% 24%	18.1 +6.6% 27%	71.3 -10.6% 106%
Azor	3.6 -7.0% 26%	2.5 -26.5% 18%	3.2 -8.7% 23%	2.8 +7.5% 21%	12.0 -9.5% 89%
Tribenzor	1.2 - 16%	1.1 +71.6% 15%	1.2 +139.2% 16%	1.1 +271.8% 15%	4.6 +217.4% 62%
Welchol	7.0 +0.5% 22%	6.5 -11.5% 20%	6.6 -16.0% 21%	6.7 +6.7% 21%	26.9 -5.8% 84%
Effient (alliance revenue)	1.6 +345.5% -	1.7 +124.3% -	1.9 +75.5% -	2.8 +119.8% -	7.9 +130.7% -
Luitpold Pharmaceuticals, Inc. (US)	12.7 <mark>-13.6%</mark> 26%	9.3 <mark>-31.7%</mark> 19%	15.0 +31.0% 31%	7.6 <mark>-45.6%</mark> 16%	44.7 <mark>-17.0%</mark> 91%
Venofer	7.4 -12.5% 30%	5.5 -28.5% 22%	9.1 +55.6% 36%	2.9 -66.8% 12%	24.8 <b>-19.0%</b> 99%
Daiichi Sankyo Europe GmbH	16.9 +14.0% 22%	16.9 +2.0% 22%	17.4 <mark>-4.3%</mark> 23%	19.1 +13.0% 25%	70.2 +5.7% 91%
Olmesartan	11.9 +23.5% 22%	12.2 +4.2% 22%	12.7 -5.4% 23%	14.3 +24.4% 26%	51.0 +10.5% 93%
Olmetec/Olmetec Plus	8.7 +9.8% 22%	8.8 -5.1% 22%	9.2 -8.4% 23%	9.9 +5.4% 25%	36.6 -0.1% 92%
Sevikar	2.4 +44.1% 20%	2.6 +10.5% 22%	2.6 +13.1% 22%	3.3 +63.9% 28%	11.0 +30.9% 92%
Sevikar HCT	0.7 - 25%	0.7 - 24%	0.9 -16.6% 29%	1.1 +1296.8% 36%	3.4 +206.9% 113%
Efient (alliance revenue)	0.6	0.6	0.7	1.0	2.9
Asia, South and Central America (ASCA)	6.5 +8.7% 22%	7.3 +3.8% 24%	6.9 +2.0% 23%	7.8 +2.8% 26%	28.6 +4.1% 95%
Daiichi Sankyo Pharmaceutical (Beijing)	0.9 -19.9% -	0.9 -15.0% -	0.8 -28.4% -	0.8 -11.1% -	3.4 -18.9% -
Daiichi Sankyo Pharmaceutical (Shanghai)	1.7 +21.9% -	1.7 -3.8% -	1.3 -18.7% -	1.6 -11.3% -	6.3 - <mark>3.9%</mark> -
Daiichi Sankyo Taiwan	0.8 +4.6% -	0.8 -2.8% -	0.8 -2.7% -	0.8 -21.0% -	3.1 <mark>-6.3%</mark> -
Daiichi Sankyo Korea	1.2 +23.0% -	1.1 +27.0% -	1.1 +14.6% -	1.1 -0.7% -	4.6 +15.2% -
Daiichi Sankyo (Thailand)	0.3 +10.1% -	0.3 +2.3% -	0.3 -1.6% -	0.3 -7.5% -	1.2 <b>-0.1%</b> -
Daiichi Sankyo Brasil Farmacêutica	1.1 +2.6% -	1.5 +4.4% -	1.5 +6.7% -	1.5 +13.1% -	5.5 +6.9% -
Daiichi Sankyo Venezuela Daiichi Sankyo Mexico S.A. de C.V	0.5 +22.5% -	1.0 +33.2% -	<u> </u>	<u> </u>	4.2 +45.1% -
Ranbaxy Laboratories Limited	39.8 <mark>-27.5%</mark> 25%	38.4 -12.0% 24%	35.7 +0.6% 22%	61.6 +62.3% 38%	175.5 +2.1% 108%
Others	11.1 -38.7% 29%	9.5 -25.9% 25%	7.5 -40.5% 20%	8.8 -31.2% 23%	36.9 -34.5% 97%
Levofloxacin export, royalty, etc	3.1 -56.2% 45%	2.3 -67.5% 33%	1.2 -82.6% 17%	1.6 -78.3% 22%	8.1 -71.0% 116%
Plexxikon	3.0	1.9	0.3	0.8	5.9

# [Reference] Sales in Local Currency

	Q1	Q2	Q3	Q4	FY2011
	Results YoY to plan	Results YoY to plan	Results YoY to plan	Results YoY to plan	Results YoY to plan
USD Mn				<u>.</u>	
Daiichi Sankyo, Inc. (US)	424 +16.1% 27%	382 <mark>-2.9%</mark> 24%	390 - <mark>7.5%</mark> 25%	412.0 +20.3% 26%	1,608 +5.6% 103%
Olmesartan	304 +10.9% 29%	263 <mark>-8.4%</mark> 25%	266 -11.2% 25%	278 +15.7% 26%	1,112 +0.9% 105%
Benicar/Benicar HCT	246 +5.7% 31%	217 -10.0% 27%	210 <b>-16.5%</b> 26%	228 +11.5% 28%	901 -3.1% 112%
Azor	43 +4.7% 27%	32 <b>-18.4%</b> 20%	41 <mark>-3.5%</mark> 25%	36 +11.9% 22%	152 <b>-1.9%</b> 94%
Tribenzor	14 - 16%	14 +96.0% 16%	15 +158.0% 17%	14 +287.9% 16%	58 +244.1% 65%
Welchol	86 +13.2% 22%	84 <b>-1.9%</b> 22%	85 <b>-10.5%</b> 22%	84 +11.6% 22%	340 +2.1% 88%
Effient (alliance revenue)	20 +401.5% -	22 +151.6% -	24 +90.2% -	35 +134.1% -	100 +150.1% -
USD Mn					
Luitpold Pharmaceuticals, Inc. (US)	156 <mark>-2.8%</mark> 26%	121 <mark>-24.2%</mark> 21%	193 +36.4% 33%	96.0 -42.8% 16%	566 -10.0% 96%
Venofer	90 <b>-1.5%</b> 30%	71 -20.7% 24%	116 +60.8% 39%	36 -65.0% 12%	314 <b>-12.2%</b> 104%
EUR Mn					
Daiichi Sankyo Europe GmbH	144 +13.6% 21%	153 +2.7% 23%	165 +2.5% 25%	182.0 +21.5% 27%	644 +9.8% 96%
Olmesartan	101 +23.1% 21%	110 +5.1% 23%	121 +1.3% 25%	136 +33.5% 29%	468 +14.7% 98%
Olmetec/Olmetec Plus	74 +9.4% 21%	80 -4.4% 23%	88 - <mark>2.0%</mark> 25%	95 +13.4% 27%	336 +3.7% 97%
Sevikar	21 +43.7% 20%	24 +11.5% 23%	25 +21.1% 24%	32 +75.2% 30%	101 +35.9% 97%
Sevikar HCT	6 - 24%	6 - 25%	8 <mark>-10.6%</mark> 31%	<b>10</b> +1366.1% <b>39%</b>	31 +218.7% 119%
Efient (alliance revenue)	5	6	7	10	27
INR Bn					
Ranbaxy Laboratories Limited	22 -21.5% 26%	21 -1.5% 25%	21 +8.0% 25%	38.0 +82.4% 45%	101 +13.9% 119%

# 5. Sales of Global Products (FY2011)

	Q1			Q2			Q3			Q4		F	Y2011		1
	Results YoY	to plan	Results	YoY	to plan	Results	YoY	to plan	Results	YoY	to plan	Results	YoY	to plan	
JPY Bn															
Olmesartan	63.3 +5.2%	24%	60.4	-1.6%	22%	64.2	-2.3%	24%	61.7	+13.9%	23%	249.7	+3.4%	93%	
Olmetec (JPN)	20.4 -1.3%	22%	20.4	-3.1%	22%	22.6	-1.4%	24%	17.4	-1.2%	19%	80.9	-1.8%	87%	
Rezaltas (JPN)	2.9 +58.1%	17%	3.2 +	3938.1%	19%	3.9	+190.8%	23%	3.5	+145.4%	21%	13.5	+188.4%	79%	
Benicar/Benicar HCT (US)	20.1 <mark>-6.1%</mark>	30%	16.8 -	18.7%	25%	16.2	-21.3%	24%	18.1	+6.6%	27%	71.3	-10.6%	106%	
Azor (US)	3.6 <b>-7.0%</b>	26%	2.5 -	26.5%	18%	3.2	-8.7%	23%	2.8	+7.5%	21%	12.0	-9.5%	89%	
Tribenzor (US)	1.2 -	16%	1.1 +	71.6%	15%	1.2	+139.2%	16%	1.1	+271.8%	15%	4.6	+217.4%	62%	
Olmetec/Olmetec Plus (EU)	8.7 +9.8%	22%	8.8	-5.1%	22%	9.2	-8.4%	23%	9.9	+5.4%	25%	36.6	-0.1%	92%	
Sevikar (EU)	2.4 +44.1%	20%	2.6 +	·10.5%	22%	2.6	+13.1%	22%	3.3	+63.9%	28%	11.0	+30.9%	92%	
Sevikar HCT (EU)	0.7 -	25%	0.7	-	24%	0.9	-16.6%	29%	1.1	+1296.8%	36%	3.4	+206.9%	113%	
Other subsidiaries, export, etc	3.3 +16.4%	20%	4.3 +	·10.4%	25%	4.4	+28.8%	26%	4.5	+18.3%	26%	16.5	+18.3%	97%	
Levofloxacin	13.5 -20.2%	26%	12.8 -	24.1%	24%	13.9	-23.3%	26%	12.2	<b>-29</b> .1%	23%	52.4	-24.2%	99%	
Cravit (JPN)	8.4 +8.5%	22%	8.4 +	·11.5%	22%	10.8	+16.8%	29%	8.7	+11.4%	23%	36.3	+12.3%	96%	
Export, royalty, etc	3.1 -56.2%	45%	2.3 -	67.5%	33%	1.2	-82.6%	17%	1.6	-78.3%	22%	8.1	-71.0%	116%	
Other subsidiaries	2.0 -4.7%	25%	2.1	-4.9%	26%	1.9	-12.9%	23%	2.0	-11.9%	25%	7.9	-8.6%	99%	
Pravastatin	10.2 -13.9%	27%	10.0 -	15.5%	26%	10.6	-8.6%	28%	8.4	-12.6%	22%	39.2	-12.7%	103%	
Mevalotin (JPN)	8.8 -14.0%	27%	8.6 -	14.4%	27%	8.8	-11.6%	28%	6.8	-12.0%	21%	33.1	-13.1%	103%	
Other subsidiaries, export, etc	1.5 <b>-12.9%</b>	25%	1.3 -	22.1%	22%	1.7	+10.7%	29%	1.6	-15.1%	26%	6.1	-10.4%	102%	
Prasugrel	2.2 +176.5%	-	2.3 +	134.2%	-	2.6	+72.6%	-	3.8	+94.3%	-	10.9	+108.2%	-	n
Effient alliance revenue (US)	1.6 +345.5%	-	1.7 +	124.3%	-	1.9	+75.5%	-	2.8	+119.8%	-	7.9	+130.7%	-	
Efient alliance revenue (EU)	0.6 +34.9%	-	0.6 +	165.9%	-	0.7	+65.5%	-	1.0	+47.9%	-	2.9	+64.8%	-	1

# 1. Summary of Consolidated Income Statement (FY2010)

JPY Bn	to sales	Q1 Results	YoY	to sales	Q2 Results	YoY	to sales	Q3 Results	YoY	to sales	Q4 Results	YoY	to sales	FY20 Results	010 YoY	YoY
													100%			
Net sales	100%	200.4	+12.9%	100%	242.5	-0.4%	100%	Z49.Z	-2.3%	100%	219.3	-3.2%	100%	967.4	15.3	+1.6%
Cost of sales	25%	64.1	+2.5%	31%	74.4	-0.4%	30%	74.6	-1.1%	31%	68.6	+5.0%	29%	281.7	3.6	+1.3%
Gross Profit	75%	192.4	+16.9%	69%	168.0	-0.4%	70%	174.6	-2.8%	69%	150.7	-6.4%	71%	685.7	11.6	+1.7%
SG&A expenses	51%	131.3		57%	139.0		58%		+2.6%	68%	149.2		58%	563.5	-15.0	
R&D expenses	17%	43.6		19%	45.7	-6.7%	21%		+11.4%	24%	52.0		20%	194.3	-2.5	
Other expenses	34%	87.7	-5.4%	38%	93.3	-2.5%	37%	91.1	-2.0%	44%	97.2	-3.3%	38%	369.2	-12.5	-3.3%
Operating Income	24%	61.1	+128.1%	12%	29.0	+20.6%	12%	30.5	-22.2%	1%	1.5	-72.2%	13%	122.1	26.6	+27.9%
Non-operating income / expen	ises	9.0			-6.5			7.4			-0.4			9.6	2.0	
Non-operating income		11.8			-1.7			7.5			5.6			23.2	-5.0	
Non-operating expenses		2.8			4.8			0.0			6.0			13.6	-7.0	
Ordinary Income	27%	70.1	+877.7%	<b>9</b> %	22.6	-50.0%	15%	38.0	-1.1%	1%	1.2	<b>-90.7%</b>	14%	131.8	28.6	+27.8%
Extraordinary income / losses		-4.0			5.5			-1.2			-11.6			-11.3	-5.6	
Extraordinary income		0.8			6.8			0.9			4.3			12.8	6.9	
Extraordinary losses		4.8			1.3			2.2			15.9			24.2	12.5	
Income before income taxes and minority interest	s <u>26%</u>	66.1	+665.1%	12%	28.0	-37.7%	15%	36.7	-1.6%	-5%	-10.4	-	12%	120.4	23.0	+23.7%
Income taxes / minority interes	sts	33.0			9.0			9.2			-0.9			50.3	-5.2	
Income taxes		26.6			8.2			8.0			-0.9			41.8	-8.2	
Minority interests		6.5			0.8			1.2			0.0			8.5	3.0	
Net Income	13%	33.1	-	<b>8</b> %	19.1	<b>-24.1%</b>	11%	27.5	+33.8%	-4%	-9.5	-	7%	70.1	28.3	+67.5%
Effective tax rate		40%			29%			22%			-			35%		
Overseas sales ratio resu	<u>lts</u>	<u>40%</u> 52%			<u>29%</u> 51%			<u>22%</u> 46%			<u>53</u> %			<u>35%</u> 51%		
2. Currency Rate (FY2010	<u>))</u>	04									OANTE				240	
		Q1			Q2 YTD			Q3 YTD			Q4 YTD			FY2	010	

	QT	Q2 <u>YID</u>	Q3 <u>YID</u>	Q4 <u>YTD</u>
	Results	Results	Results	Results
USD/JPY (average)	92.02	88.95	86.53	85.72
EUR/JPY (average)	117.00	113.84	113.31	113.13
INR/JPY (average)	1.98	2.01	1.96	1.93

FY2	2010	
 Results	YoY	
85.72	-7.14	
113.13	-18.03	
 1.93	-0.02	

# 3. Segment Information (FY2010)

		Q1		Q2		Q3		Q4		FY20	10
Daiichi Sankyo Group	to sales	Results YoY	to sales	Results YoY	to sales	Results YoY	to sales	Results YoY	to sales	Results	YoY YoY
Net sales	100%	201.6 +2.1%	100%	198.8 -4.0%	100%	213.7 -2.4%	100%	181.3 -0.3%	100%	795.5	-10.0 -1.2%
Cost of sales	22%	44.9 -1.1%	27%	54.4 +0.1%	26%	55.0 -1.1%	26%	47.6 +0.5%	25%	201.8	-0.8 -0.4%
Gross Profit	78%	156.7 +3.1%	73%	144.4 -5.4%	74%	158.8 -2.9%	74%	133.8 -0.6%	75%	593.7	-9.1 -1.5%
SG&A expenses	56%	113.5 -7.0%	61%	121.2 -4.2%	60%	127.7 +2.7%	73%	131.5 -2.5%	62%	493.9	-13.7 -2.7%
R&D expenses	20%	40.3 -6.2%	22%	43.5 -6.9%	24%	50.6 +12.0%	27%	49.6 -4.0%	23%	184.0	-2.5 -1.3%
Other expenses	36%	73.2 -7.4%	39%	77.7 -2.6%	36%	77.1 -2.6%	45%	81.9 -1.5%	39%	309.9	-11.2 -3.5%
Operating Income	22%	43.3 +44.0%	12%	23.2 -11.6%	15%	31.1 -20.6%	1%	2.3 -1422.3%	13%	99.8	4.6 +4.8%
Non-operating income		1.8		1.9		2.6	.,,,	0.9		7.2	0.2
Non-operating expenses		1.7		2.0		-0.1		3.4		7.0	0.9
Ordinary Income	22%	43.4 +34.8%	12%	23.1 -12.6%	16%	33.7 <b>-12.9%</b>	0%	-0.2 -	13%	100.0	3.8 +4.0%
Extraordinary income	2270	0.8	1270	3.8	1070	1.4	070	4.3	1070	10.2	5.7
Extraordinary losses		4.2		1.0		0.7		15.0		20.9	9.3
Income before income taxes and minority interests	20%	40.0 +18.8%	13%	25.9 <b>-1.6%</b>	16%	34.4 -8.6%	-6%	-10.9 -	11%	89.3	0.2 +0.2%
Income taxes Minority interests		17.7		7.5		8.5		-3.1	1170	30.6	-23.7
Net Income	11%	22.3 +122.8%	9%	18.3 +39.4%	12%	26.0 +30.0%	-4%	-7.8 -	7%	58.8	23.9 +68.6%
Ranbaxy Group Net sales	100%	54.9 +84.9%	100%	43.8 +20.1%	100%	35.5 - <mark>1.4%</mark>	100%	38.9 <b>-12.6%</b>	100%	173.1	26.4 +18.0%
Cost of sales	35%	19.2 +12.0%	46%	20.0 -1.8%	55%	19.5 -1.7%	54%	21.0 +16.6%	46%	79.8	4.4 +5.8%
Gross Profit	35% 65%	35.7 +184.1%	40% 54%	23.7 +48.0%	55% 45%	16.0 -1.1%	54 <i>%</i> 46%		40% 54%	93.3	22.1 +31.0%
SG&A expenses	30%	16.4 +13.9%	<u> </u>	17.1 +2.9%	43%	15.4 +5.3%	43%	<u>17.9</u> - <u>32.5%</u> 16.7 - <u>13.5%</u>	38%	<u> </u>	0.7 +1.0%
R&D expenses	<u> </u>	3.3 +56.2%	<u> </u>	3.0 +32.0%	<u>43%</u> 8%	2.8 +19.0%	<u>43 %</u> 7%	2.8 -19.0%	- <u>- 30</u> %	12.0	1.7 +16.7%
Other expenses	24%	13.1 +6.7%	32%	14.1 -1.8%	35%	12.5 +2.6%	36%	13.9 -12.3%	31%	53.5	-1.1 -2.0%
Operating Income	2 <i>4%</i> 35%	<b>19.3 -1171.9%</b>	52 % 15%	<b>6.6 -1214.7%</b>	2%	<b>0.6</b> -60.0%	3%	<b>1.1</b> -83.9%	16%	27.7	21.4 +338.8%
¥¥	3370	10.0	1370	-3.0	2 /0	4.9	570	4.2	1078	16.2	-5.0
Non-operating income Non-operating expenses		1.1		2.7		0.1		0.1		3.9	-10.5
Ordinary Income	52%	28.3 -220.1%	2%	0.9 -95.4%	16%	5.5 +374.9%	14%	5.3 -65.1%	23%	40.0	27.0 +207.8%
Extraordinary income		0.0		5.2		0.0		-0.1		5.1	3.8
Extraordinary losses		0.7		0.1		1.5		6.0		8.3	8.2
Income before income taxes and minority interests	50%	27.6 -217.5%	14%	6.0 <b>-70.2%</b>	11%	4.0 +249.7%	-2%	-0.8 -	21%	36.8	22.6 +158.6%
Income taxes		9.2		1.5		0.1		2.4		13.2	3.4
Minority interests		0.1		0.1		0.1		0.1		0.3	0.1
Net Income	33%	18.4 -	10%	4.5 -68.3%	11%	3.8 -	-9%	-3.3 -	14%	23.3	19.1 +456.4%
later compart Troppostions											
Inter-segment Transactions Net sales		-0.1		-0.1		-0.1		-0.9		-1.2	
Cost of sales		0.0		0.0		0.1		0.0		0.1	
Gross Profit		-0.1		-0.1		-0.2		-0.9		-1.3	
SG&A expenses		1.5		0.7		1.0		1.0		4.1	
R&D expenses		0.0		-0.8		-0.4		-0.4		-1.7	
Other expenses		1.5		1.5		1.4		1.4		5.8	
Operating Income		-1.5		-0.7		-1.2		-1.9		-5.4	
Non-operating income Non-operating expenses		0.0		- <mark>0.7</mark> 0.1		- <mark>0.1</mark> 0.0		0.5 2.5		<mark>-0.2</mark> 2.6	
Ordinary Income		-1.5		<b>-1.5</b>		<b>-1.3</b>		- <b>3.9</b>		-8.2	
Extraordinary income		0.0		-2.2		-0.5		0.1		-2.5	
Extraordinary losses				0.2		0.0		-5.2		-5.0	
Income before income taxes and minority interests		-1.5		-3.9		-1.7		1.4		-5.7	
Income taxes		-0.3		-0.8		-0.6		-0.2		-2.0	
Minority interests		6.4		0.7		1.1		-0.1		8.2	
Net Income		-7.6		-3.8		-2.2		1.6		-12.0	

### 4. Sales by Business Units (FY2010)

	Q1	Q2	Q3	Q4
	Results YoY	Results YoY	Results YoY	Results YoY
JPY Bn				
Consolidated Net Sales	256.4 +12.9%	242.5 -0.4%	249.2 -2.3%	219.3 - <mark>3.2%</mark>
Japan Company (domestic sales)	105.3 +0.6%	103.0 <b>-1.7%</b>	116.8 <mark>-1.4%</mark>	91.0 +7.6%
Olmetec	20.7 +8.7%	21.1 +6.5%	23.0 +3.5%	17.6 +8.5%
Rezaltas	1.8 -	0.1 -	1.3 -	1.4 -
Calblock	3.7 +6.5%	3.5 +0.6%	3.8 -0.6%	2.9 +1.3%
Loxonin	13.0 +15.9%	13.9 +11.0%	14.7 +10.0%	12.6 +27.3%
Cravit	7.8 -18.3%	7.5 -36.7%	9.3 -14.5%	7.8 -31.7%
Mevalotin	10.2 -17.9%	10.1 -18.9%	10.0 -22.0%	7.8 -8.8%
Artist	6.1 +1.8%	5.8 -1.6%	6.3 -0.9%	5.4 +8.5%
Omnipaque	6.4 -10.1%	6.6 -12.4%	6.5 -8.5%	5.4 -0.2%
Urief	2.5 +11.2%	2.5 +9.2%	2.8 +9.2%	2.3 +16.5%
Inavir		· · ·	2.8 -	3.9 -
Vaccines	1.7 +36.2%	4.6 +139.8%	8.5 -1.2%	2.9 +128.3%
Daiichi Sankyo Espha products			2.6 -	2.0 -
Daiichi Sankyo Healthcare (OTC)	9.3 - <b>2.7%</b>	11.7 -12.9%	13.2 +9.1%	10.6 +23.2%
Daiichi Sankyo, Inc. (US)	33.6 +1.7%	33.9 +1.2%	34.6 +0.6%	28.4 -11.6%
Olmesartan	25.2 +0.6%	24.7 -2.5%	24.6 -6.9%	19.9 -19.8%
Benicar/Benicar HCT	21.4 -2.9%	20.7 -6.8%	20.6 -9.4%	17.0 -22.5%
Azor	3.8 +25.8%	3.4 +6.8%	3.5 -5.3%	2.6 -9.7%
Tribenzor	0.0 120.070	0.7 -	0.5 -	0.3 -
Welchol	7.0 +1.8%	7.4 +13.4%	7.9 +7.6%	6.3 -8.3%
Effient (alliance revenue)	0.4 -	0.8 -	1.1 -	1.3 -
Luitpold Pharmaceuticals, Inc. (US)	14.7 +10.4%	13.7 +1.3%	11.5 <mark>-8.5%</mark>	14.0 +10.5%
Venofer	8.4 +5.2%	7.7 -5.0%	5.8 -27.1%	8.7 +8.4%
Daiichi Sankyo Europe GmbH	<u>14.8 -14.6%</u>	<u>16.6 -10.0%</u>	<u>18.1 -5.0%</u>	<u>16.9 -17.2%</u>
Olmesartan	9.6 +4.5%	11.7 +4.5%	13.4 +7.9%	11.5 -14.7%
Olmetec/Olmetec Plus	7.9 -4.2%	9.3 -6.7%	10.1 -1.6%	9.4 -17.9%
Sevikar	1.7 +84.9%	2.4 +97.4%	2.3 +5.7%	2.0 -0.4%
Sevikar HCT			1.0 -	0.1 -
Asia, South and Central America (ASCA)	5.9 +12.7%	7.1 +12.8%	6.8 +3.3%	7.6 -0.4%
Daiichi Sankyo Pharmaceutical (Beijing)	1.1 +17.8%	1.1 +3.6%	1.1 -6.3%	0.9 -2.2%
Daiichi Sankyo Pharmaceutical (Shanghai)	1.4 +35.5%	1.7 +32.5%	1.6 +10.5%	1.8 +20.7%
Daiichi Sankyo Taiwan	0.8 -8.6%	0.8 +1.0%	0.8 +13.5%	1.0 +29.2%
Daiichi Sankyo Korea	1.0 +31.4%	0.9 +2.9%	1.0 +9.7%	1.1 +29.6%
Daiichi Sankyo (Thailand)	0.2 +35.8%	0.3 +22.8%	0.3 +53.4%	0.3 +26.9%
Daiichi Sankyo Brasil Farmacêutica	1.0 +36.5%	1.4 +39.5%	1.4 +6.4%	1.3 -19.9%
Daiichi Sankyo Venezuela	0.4 -46.7%	0.7 -18.7%	0.6 -25.1%	1.1 -32.7%
Ranbaxy Laboratories Limited	54.8 +84.7%	43.7 +19.9%	35.4 -1.6%	38.0 -14.5%
Others	18.0 +25.6%	12.8 -25.1%	12.7 -20.2%	12.8 <mark>-20.0%</mark>
Levofloxacin export, royalty, etc	7.1 -16.2%	7.2 -25.3%	6.6 -27.5%	7.2 -16.8%
Efient alliance revenue (Europe)	0.4 -	0.2 -	0.4 +278.5%	0.7 +97.7%

	0.4.0
FY2	
Results	YOY
067 /	+1.6%
907.4	+1.0%
416.0	+0.9%
	+6.6%
4.7	-
14.0	+1.9%
	+15.3%
32.4	-25.8%
38.1	-17.6%
23.7	′   +1.6%
	-8.3%
	+11.3%
6.6	
	+35.6%
4.6	, -
44.0	
44.8	+2.6%
120 5	1 00/
94.5	<b>-1.9%</b>
	-7.1% -10.4%
	+4.1%
28.5	- +3.6%
3.4	-
53.9	+3.5%
30.7	+3.5% -4.6%
66.4	-11.7%
46.2	-0.2%
36.7	
	+32.5%
1.1	-
<b>27.4</b> 4.2	
	+2.9% +23.8%
	+23.8%
	+17.9%
	+33.8%
	+9.5%
2.9	
171.9	+17.3%
<b>EG 3</b>	_11 10/
<b>56.3</b> 28.1	
	+285.9%
1.0	1200.3/0

# [Reference] Sales in Local Currency (FY2010)

	Q1	Q2	Q3	Q4	FY2010
	Results YoY	Results YoY	Results YoY	Results YoY	Results YoY
USD Mn					
Daiichi Sankyo, Inc. (US)	365 +7.6%	394 +10.2%	422 +10.3%	342 -3.3%	1,522 +6.3%
Olmesartan	274 +6.4%	287 +6.2%	300 +2.3%	241 -12.2%	1,102 +0.6%
Benicar/Benicar HCT	233 +2.7%	241 +1.6%	251 -0.5%	205 -15.2%	930 -2.9%
Azor	42 +33.1%	39 +16.9%	42 +4.6%	32 -1.0%	155 +12.7%
Tribenzor		7 -	6 -	4 -	17 -
Welchol	76 +7.6%	85 +23.1%	95 +17.8%	76 +0.3%	333 +12.2%
Effient (alliance revenue)	4 -	9 -	13 -	15 -	40 -
USD Mn					
Luitpold Pharmaceuticals, Inc. (US)	<u> </u>	<u> </u>	142 +1.2%	168 +20.1%	629 +12.1%
Venofer	92 +11.3%	90 +3.8%	72 -18.5%	104 +17.5%	358 +3.4%
EUR Mn					
Daiichi Sankyo Europe GmbH	126 -3.2%	149 +8.3%	161 +12.1%	150 <mark>-7.0%</mark>	587 +2.3%
Olmesartan	82 +18.4%	105 +25.4%	119 +27.3%	102 -3.9%	408 +15.7%
Olmetec/Olmetec Plus	68 +8.5%	83 +12.0%	90 +16.1%	83 -7.6%	324 +6.5%
Sevikar	14 +109.5%	21 +136.0%	20 +24.9%	18 +12.8%	74 +53.6%
Sevikar HCT			9 -	1 -	10 -
INR Bn					
Ranbaxy Laboratories Limited	28 +76.3%	21 +17.1%	19 +4.6%	<b>21 -9.0%</b>	89 +18.5%

# 5. Sales of Global Products (FY2010)

	Q1	Q2	Q3	Q4
	Results YoY	Results YoY	Results YoY	Results YoY
JPY Bn				
Olmesartan	60.2 +7.6%	61.4 +3.4%	65.7 +1.6%	<b>54.2</b> -7.0%
Olmetec (JPN)	20.7 +8.7%	21.1 +6.5%	23.0 +3.5%	17.6 +8.5%
Rezaltas (JPN)	1.8 -	0.1 -	1.3 -	1.4 -
Benicar/Benicar HCT (US)	21.4 -2.9%	20.7 <b>-6.8%</b>	20.6 -9.4%	17.0 -22.5%
Azor (US)	3.8 +25.8%	3.4 +6.8%	3.5 <mark>-5.3%</mark>	2.6 <mark>-9.7%</mark>
Tribenzor (US)			0.5 -	0.3 -
Olmetec/Olmetec Plus (EU)	7.9 -4.2%	9.3 -6.7%	10.1 -1.6%	9.4 -17.9%
Sevikar (EU)	1.7 +84.9%	2.4 +97.4%	2.3 +5.7%	2.0 - <mark>0.4%</mark>
Sevikar HCT (EU)			1.0 -	0.1 -
Other subsidiaries, export, etc	2.8 +7.7%	3.9 +25.4%	3.5 - <mark>6.2%</mark>	3.8 +0.8%
Levofloxacin	17.0 -14.3%	16.9 <mark>-28.0%</mark>	18.1 -18.3%	17.2 <mark>-21.1%</mark>
Cravit (JPN)	7.8 -18.3%	7.5 -36.7%	9.3 -14.5%	7.8 -31.7%
Export, royalty, etc	7.1 -16.2%	7.2 -25.3%	6.6 <b>-27.5%</b>	7.2 -16.8%
Other subsidiaries	2.1 +15.8%	2.2 +10.6%	2.1 +2.0%	2.2 +25.6%
Pravastatin	11.9 <b>-19.1%</b>	11.8 -21.5%	11.6 -21.8%	9.6 - <mark>8.3%</mark>
Mevalotin (JPN)	10.2 -17.9%	10.1 -18.9%	10.0 -22.0%	7.8 -8.8%
Other subsidiaries, export, etc	1.7 -25.8%	1.7 -34.1%	1.6 -20.9%	1.8 - <mark>6.1%</mark>
Prasugrel (alliance revenue)	0.8 -	1.0 -	1.5 -	2.0 -
Effient alliance revenue (US)	0.4 -	0.8 -	1.1 -	1.3 -
Efient alliance revenue (EU)	0.4 -	0.2 -	0.4 +278.5%	0.7 +97.7%

FY20	10
Results	YoY
241.5	+1.4%
82.3	<b>+1.4%</b> +6.6%
4.7	-
79.7	-10.4%
	+4.1%
1.5	-
36.7	-8.1%
8.4	+32.5%
1.1	-
	+6.0%
69.1	-20.7%
32.4	<b>-20.7%</b> -25.8%
28.1	-21.7%
8.7	+12.9%
44.9	-18.4%
38.1	<b>-18.4%</b> -17.6%
6.8	-22.8%
	- / -
5.2	+889.6%
3.4	-
	+285.9%
1.0	. 200.070

# 1. Summary of Consolidated Income Statement (FY2009)

		Q1			Q2		Q3			Q4			FY20	009	
JPY Bn	to sales	Results	YoY	to sales	Results YoY	to sa	es Results	s YoY	to sales	Results	YoY	to sales	Results	YoY	YoY
Net sales	100%	227.1 +	<u>⊦11.5%</u>	100%	243.4 +20.2	<u>% 100</u>	% 255	.1 +15.3%	100%	226.4	+5.6%	100%	952.1	110.0	+13.1%
Cost of sales	28%	62.5 +	+28.5%	31%	74.7 +52.5	% 30	% 75	.4 +41.9%	29%	65.4	+2.8%	29%	278.0	63.6	+29.7%
Gross Profit	72%	164.6	+6.1%	69%	168.7 +9.8%	<u>6 70</u>	% 179	.7 +6.8%	71%	161.1	+6.7%	71%	674.1	46.3	+7.4%
SG&A expenses	61%	137.8 +		59%	144.6 +9.6%				69%	155.6		61%	578.6		+7.4%
R&D expenses	20%		⊦22.2%	20%	49.0 +7.9%				24%	55.1	-0.5%	21%	196.8	12.3	
Other expenses	41%	92.7 +	⊦18.6%	39%	95.6 +10.59	% 36	% 92	.9 +9.4%	44%	100.5	-4.0%	40%	381.8	27.4	+7.7%
Operating Income	12%	26.8	-33.1%	10%	24.1 +11.5	<u>% 15</u>	% 39	.2 +7.6%	2%	5.4	-	10%	95.5	6.6	+7.5%
Non-operating income / expens	ses	-19.6			21.0		-0	.8		7.0			7.6	41.3	
Non-operating income		3.9			10.9		4	.3		9.1			28.2	15.9	
Non-operating expenses		23.5			-10.1		5	.1		2.1			20.6	-25.4	
Ordinary Income	3%	7.2	-82.5%	19%	45.1 +140.0	% 15	% 38	.4 +14.4%	6%	12.5	-	11%	103.1	47.9	+86.9%
Extraordinary income / losses		1.5			-0.1		-1	.1		-6.1			-5.7	357.7	
Extraordinary income		2.1			0.2			.5		2.1			5.9	2.1	
Extraordinary losses		0.7			0.3		2	.5		8.1			11.6	-355.6	
Income before income taxes and minority interests	4%	8.6 -	-78.2%	18%	45.0 +164.3	% 15	% 37	.3 -	3%	6.4	-	10%	97.4	405.6	-
Income taxes / minority interest	ts	15.1			19.9		16	.8		3.8			55.5	148.3	
Income taxes		24.0			12.8		16	.0		-2.7			50.0	129.2	
Minority interests		-8.9			7.1		0	.7		6.5			5.5	19.1	
Net Income	-3%	-6.4	-	10%	25.1 +182.7	<u>%</u> 8	% 20	.6 -	1%	2.6	-96.8%	4%	41.9	257.4	-
Effective tax rate		278%			<u>28%</u>		43	%		-			<u>51%</u>		
Overseas sales ratio result	<u>S</u>	48%			50%		47			<u>57%</u>			51%		
2. Currency Rate (FY2009)	<u>)</u>	-					_								
		Q1			Q2 <u>YTD</u>		Q3 <u>YT</u>			Q4 <u>YTD</u>			FY20		
		Results			Results		Results	5		Results			Results	YoY	
USD/JPY (average) EUR/JPY (average)		97.33 132.58			95.50 133.16		93.57 133.00			92.86 131.16			92.86 131.16	-7.68 -12.33	
INR/JPY (average)		1.89			1.95		1.95			1.95			1.95	-0.05	
		1.03			1.00		1.55			1.00			1.55	-0.00	

FY2	FY2009							
 Results	YoY							
 92.86	-7.68							
131.16	-12.33							
 1.95	-0.05							

### 3. Segment Information (FY2009)

Cost of sales       23%       45.4       -6.7%       26%       54.3       +10.9%       25%       55.6       +4.6%       26%       47.3       +14.6%       25%       202.6       10.9%         Gross Profit       77%       152.0       -2.0%       74%       152.7       -0.6%       75%       163.5       -2.8%       74%       134.6       +0.0%       75%       602.8       -8.9%         SG&A expenses       62%       122.0       +6.0%       23%       46.7       +2.8%       57%       124.3       -1.5%       74%       134.8       +3.3%       63%       507.6       3.9%         R&D expenses       22%       43.0       +16.5%       23%       46.7       +2.8%       21%       45.2       -3.5%       28%       51.6       +12.4%       23%       186.5       11.9%         Other expenses       40%       79.0       +1.1%       39%       79.8       -7.8%       36%       79.1       -0.3%       46%       83.2       -1.7%       40%       321.1       -7.8%	5       -1.4%         3       +0.8%         4       +6.5%         7       -2.3%         4       -11.5%         3
Net sales         100%         197.4         -3.1%         20%         64.3         +10.0%         71%         181.9         -3.4%         100%         805.5         1.1         100%         805.2         1.1         100%         805.2         1.1         100%         805.2         1.1         12.4%         805.2         1.1         100%	9       +0.2%         5       +5.5%         5       -1.4%         3       +0.8%         4       +6.5%         7       -2.3%         4       -11.5%         3       -2.3%         4       -11.5%         3       -2.3%         4       -3.2%         3       -3.2%
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	5 +5.5% 6 -1.4% 3 +0.8% 4 +6.5% 7 -2.3% 4 -11.5% 3 2 -2.3% 9 7 +3.2% 3
Gross Profit         77%         152.0         -2.0%         74%         152.7         -0.6%         75%         163.5         -2.8%         74%         134.6         +0.0%         75%         602.8         -6.8           SG&A expenses         62%         120.0         +6.0%         61%         126.5         +2.8%         21%         124.3         15%         74%         134.6         +0.0%         60% <td< td=""><td>5       -1.4%         3       +0.8%         4       +6.5%         7       -2.3%         4       -11.5%         3      </td></td<>	5       -1.4%         3       +0.8%         4       +6.5%         7       -2.3%         4       -11.5%         3
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	3 +0.8% 4 +6.5% 7 -2.3% 4 -11.5% 3 2 -2.3% 9 2 -2.3% 9 7 +3.2%
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	4 +6.5% 7 -2.3% 4 -11.5% 2 -2.3% 7 +3.2%
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	7 -2.3% 4 -11.5% 3 2 -2.3% 9 7 +3.2% 3
Operating income         15%         30.0         -24.9%         13%         26.2         +21.3%         18%         39.1         -6.7%         0%         -0.2         -         12%         95.2         -12           Non-operating income         2.9         2.0         1.8         0.4         1.4         0.1         0.4         7.1         -3.3           Ordinary Income         16%         32.2         -21.3%         13%         26.4         440.5%         18%         38.7         -0.8%         -1%         -1.1         -1         -1         -1         -1         -1         -1         -1         -1         -2%         -1         -2%         -1         -1         -2%         -1         -2%         -1         -2%         -1         -3%         -2%         -1         -3%         -2%         -1         -3%         -2%         -1         -1         -3%         -2%         -1         -3%         -3%         -1         -3%         -3%         -1         -2%         -1         -3%         -2%         -2%         -3%         -3%         -1         -3%         -3%         -1         -2%         -3%         -1         -2%         -3%         -3%	<b>4</b> -11.5% <b>2</b> -2.3% <b>2</b> -2.3% <b>2</b> -2.3% <b>3</b>
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$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	) 7 +3.2% 3
Income taxes and minority interests         17%         33.6         -15.0%         13%         26.3         +54.4%         17%         37.7         +0.5%         -5%         -8.5         -         11%         89.1         2.           Income taxes         23.6         13.1         17.7         -0.2         54.3         17.           Net Income         5%         10.0         -60.1%         6%         13.2         +48.0%         9%         20.0         -27.9%         -5%         -8.3         -         4%         34.8         -15.           Net Income         5%         10.0         -60.1%         6%         13.2         +48.0%         9%         20.0         -27.9%         -5%         -8.3         -         4%         34.8         -15.           Net sales         100%         29.7         100%         36.4         100%         36.0         100%         44.5         +15.1%         4%         55%         19.8         41%         18.1         +12.0%         44%         46.0         45%         16.2         59%         26.4         +45.8%         49%         71.2         53           Gross Profit         42%         12.6         44%         16.0	7 +3.2% 3
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$	3
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$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	-30.2%
Net sales         100%         29.7         100%         36.4         100%         36.0         100%         44.5 +15.1%         100%         146.7         108           Cost of sales         58%         17.1         56%         20.4         55%         19.8         41%         18.1 -12.0%         51%         75.4         54.4           Gross Profit         42%         12.6         44%         16.0         45%         16.2         59%         26.4         445.8%         49%         71.2         53.3           SG&A expenses         48%         14.4         46%         16.6         41%         14.6         43%         19.3 ±10.0%         44%         64.9         47.7           R&D expenses         7%         2.1         6%         2.3         7%         2.4         8%         3.5 ±35.7%         7%         10.3         7.7           Other expenses         41%         12.3         39%         14.3         34%         12.2         36%         15.8 ±5.6%         37%         54.6         39.9           Operating Income         1.0         9.0         2.5         8.7         21.1         19.9           Non-operating expenses         22.7         -11.9	
Net sales         100%         29.7         100%         36.4         100%         36.0         100%         44.5 +15.1%         100%         146.7         108           Cost of sales         58%         17.1         56%         20.4         55%         19.8         41%         18.1 -12.0%         51%         75.4         54.4           Gross Profit         42%         12.6         44%         16.0         45%         16.2         59%         26.4         445.8%         49%         71.2         53.3           SG&A expenses         48%         14.4         46%         16.6         41%         14.6         43%         19.3 ±10.0%         44%         64.9         47.7           R&D expenses         7%         2.1         6%         2.3         7%         2.4         8%         3.5 ±35.7%         7%         10.3         7.7           Other expenses         41%         12.3         39%         14.3         34%         12.2         36%         15.8 ±5.6%         37%         54.6         39.9           Operating Income         1.0         9.0         2.5         8.7         21.1         19.9           Non-operating expenses         22.7         -11.9	
Net sales         100%         29.7         100%         36.4         100%         36.0         100%         44.5 +15.1%         100%         146.7         108           Cost of sales         58%         17.1         56%         20.4         55%         19.8         41%         18.1 -12.0%         51%         75.4         54.4           Gross Profit         42%         12.6         44%         16.0         45%         16.2         59%         26.4         445.8%         49%         71.2         53.3           SG&A expenses         48%         14.4         46%         16.6         41%         14.6         43%         19.3 ±10.0%         44%         64.9         47.7           R&D expenses         7%         2.1         6%         2.3         7%         2.4         8%         3.5 ±35.7%         7%         10.3         7.7           Other expenses         41%         12.3         39%         14.3         34%         12.2         36%         15.8 ±5.6%         37%         54.6         39.9           Operating Income         1.0         9.0         2.5         8.7         21.1         19.9           Non-operating expenses         22.7         -11.9	
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	
Gross Profit         42%         12.6         44%         16.0         45%         16.2         59%         26.4 +45.8%         49%         71.2         53.3           SG&A expenses         48%         14.4         46%         16.6         41%         14.6         43%         19.3 +10.0%         44%         64.9         47.           R&D expenses         7%         2.1         6%         2.3         7%         2.4         8%         3.5 +35.7%         7%         10.3         7.           Other expenses         41%         12.3         39%         14.3         34%         12.2         36%         15.8 +5.6%         37%         54.6         39.           Operating Income         -6%         -1.8         -2%         -0.6         4%         1.6         16%         7.1 +1119.4%         4%         6.3         5.           Non-operating income         1.0         9.0         2.5         8.7         21.1         19.           Ordinary Income         -79%         -23.5         56%         20.2         3%         1.2         34%         15.1         -         9%         13.0         36.           Extraordinary income         0.0         0.0	
SG&A expenses         48%         14.4         46%         16.6         41%         14.6         43%         19.3 ±10.0%         44%         64.9         47.           R&D expenses         7%         2.1         6%         2.3         7%         2.4         8%         3.5 ±35.7%         7%         10.3         7.           Other expenses         41%         12.3         39%         14.3         34%         12.2         36%         15.8 ±5.6%         37%         54.6         39.           Operating Income         -6%         -1.8         -2%         -0.6         4%         1.6         16%         7.1 ±1119.4%         4%         64.9         47.           Non-operating income         1.0         9.0         2.5         8.7         21.1         19.           Non-operating expenses         22.7         -11.9         2.9         0.7         14.5         -11.           Ordinary Income         -79%         -23.5         56%         20.2         3%         1.2         34%         15.1         -         9%         13.0         36.           Extraordinary income         0.0         0.0         0.0         0.1         0.0         0.1         0.1	
R&D expenses         7%         2.1         6%         2.3         7%         2.4         8%         3.5 + 35.7%         7%         10.3         7.           Other expenses         41%         12.3         39%         14.3         34%         12.2         36%         15.8 + 5.6%         37%         54.6         39.           Operating Income         -6%         -1.8         -2%         -0.6         4%         1.6         16%         7.1 +1119.4%         4%         6.3         5.           Non-operating income         1.0         9.0         2.5         8.7         21.1         19.           Non-operating expenses         22.7         -11.9         2.9         0.7         14.5         -11.           Ordinary Income         -79%         -23.5         56%         20.2         3%         1.2         34%         15.1         -         9%         13.0         36.           Extraordinary income         0.0         0.0         0.0         0.1         0.1         0.1         0.1         0.1         0.1         0.1         0.1         0.2         0.0           Income taxes and minority interests         -79%         -23.5         56%         20.2         3%<	
Other expenses         41%         12.3         39%         14.3         34%         12.2         36%         15.8         +5.6%         37%         54.6         39.9           Operating Income         -6%         -1.8         -2%         -0.6         4%         1.6         16%         7.1         +1119.4%         4%         6.3         55.9           Non-operating income         1.0         9.0         2.5         8.7         21.1         19.9           Ordinary Income         -79%         -23.5         56%         20.2         3%         1.2         34%         15.1         -         9%         13.0         36.9           Extraordinary income         0.0         0.0         0.0         0.0         0.1         0.1         0.1         0.1         0.1         0.1         0.1         0.1         0.1         0.1         0.1         0.2         0.0           Income taxes         -6.6         6.0         1.3         9.2         9.2         9.8         17           Minority interests         0.0         0.0         0.1         0.1         0.2         0.0	
Operating Income         -6%         -1.8         -2%         -0.6         4%         1.6         16%         7.1 +1119.4%         4%         6.3         5.7           Non-operating income         1.0         9.0         2.5         8.7         21.1         19           Non-operating expenses         22.7         -11.9         2.9         0.7         14.5         -11.9           Ordinary Income         -79%         -23.5         56%         20.2         3%         1.2         34%         15.1         -         9%         13.0         36.           Extraordinary income         0.0         0.0         0.0         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.4         0.1         0.0         0.1         0.1         0.1         0.1         0.1         0.0         0.1         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2<	
Non-operating income         1.0         9.0         2.5         8.7         21.1         19.0           Non-operating expenses         22.7         -11.9         2.9         0.7         14.5         -11.9           Ordinary Income         -79%         -23.5         56%         20.2         3%         1.2         34%         15.1         -         9%         13.0         36.6           Extraordinary income         0.0         0.0         0.0         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.4.2         38%         1.1         37%         16.4         -         10%         14.2         38%         1.4         0.1         -0.0         0.1         0.1         0.1         0.1         0.1         0.1         0.1         0.1         0.2         0.1         0.2         0.1         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         0.1         0.2         <	
Non-operating expenses         22.7         -11.9         2.9         0.7         14.5         -11.9           Ordinary Income         -79%         -23.5         56%         20.2         3%         1.2         34%         15.1         -         9%         13.0         36.6           Extraordinary income         0.0         0.0         0.0         0.0         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.4.5         -11.9         2.9         0.0         0.0         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.3         1.4.5         -11.9         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.6         3.7         3.7%         16.4         -         10%         14.2         3.8         3.7         3.7%         16.4         -         10%         14.2         3.8         3.7         3.7         16.4         -	
Ordinary Income         -79%         -23.5         56%         20.2         3%         1.2         34%         15.1         -         9%         13.0         36.           Extraordinary income         0.0         0.0         0.0         1.3 <td< td=""><td></td></td<>	
Extraordinary income         0.0         0.0         0.0         1.3	
Extraordinary losses         0.0         0.1         -0.1 <td></td>	
Income before income taxes and minority interests         -79%         -23.5         56%         20.2         3%         1.1         37%         16.4         -         10%         14.2         38.           Income taxes         -6.6         6.0         1.3         9.2         9.8         17.           Minority interests         0.0         0.0         0.1         0.1         0.2         0.2	
Income taxes         -6.6         6.0         1.3         9.2         9.8         17.           Minority interests         0.0         0.0         0.1         0.1         0.2         0.2	
Minority interests         0.0         0.1         0.2         0.2	
Net Income -57% -16.9 39% 14.2 -1% -0.2 16% 7.1 - 3% 4.2 20.	
	ł
Inter commont Transactions	
Inter-segment Transactions	
Cost of sales	
Gross Profit	
SG&A expenses         1.5         1.5         6.0	
R&D expenses	
Other expenses         1.5         1.5         1.5         6.0           Operating Income         1.5         1.5         6.0         6.0	
Operating Income         -1.5         -1.5         -6.0	
Non-operating income	
Non-operating expenses	
Ordinary Income         -1.5         -1.5         -6.0	
Extraordinary income	
Extraordinary losses	
Minority interests         -8.9         7.1         0.7         6.5         5.3           Not income         0.5         2.2         0.9         2.9         2.9	
Net Income         0.5         -2.3         0.8         3.8         2.8	

4. Sales by Business Units (FY	Q1	Q2	Q3	Q4	FY2009
	Results YoY	Results YoY	Results YoY	Results YoY	Results YoY
JPY Bn					
Consolidated Net Sales	227.1 11.5%	243.4 20.2%	255.1 15.3%	226.4 5.6%	952.1 13.1%
Japan Company (domestic sales)	104.6 3.7%	104.8 5.3%	118.4 -1.4%	84.5 -1.9%	412.3 1.4%
Olmetec	19.0 22.1%	19.8 26.1%	22.2 18.8%	16.2 12.5%	77.2 20.0%
Calblock	3.5 14.5%	3.5 18.9%	3.8 12.5%	2.9 4.7%	13.7 12.89
Loxonin	11.2 33.0%	12.5 19.7%	13.3 16.0%	9.9 19.4%	47.0 21.49
Cravit	9.5 -6.8%	11.9 26.7%	10.8 -21.0%	11.4 17.5%	43.6 1.5%
Mevalotin	12.4 -8.3%	12.4 -5.0%	12.8 -9.1%	8.5 -14.7%	46.2 -8.99
Artist	6.0 6.3%	5.9 11.3%	6.4 6.0%	5.0 1.9%	23.3 6.5%
Omnipaque	7.1 -2.0%	7.5 3.4%	7.1 -10.8%	5.5 -4.8%	27.3 -3.79
Urief Vaccines	<u>2.2 26.6%</u> 1.3 235.0%	<u>2.2 26.1%</u> 1.9 40.4%	<u>2.6 19.3%</u> 8.6 22.9%	<u>2.0</u> -9.9% 1.3 151.5%	9.0 14.3° 13.1 41.0°
Daiichi Sankyo Healthcare (OTC)	9.5 -6.9%	13.5 -2.1%	12.1 -8.2%	<b>8.6</b> -14.1%	43.7 -7.49
Daiichi Sankyo, Inc. (US)	33.0 -11.2%	33.5 5.6%	34.4 5.8%	32.1 15.2%	133.0 2.9%
Olmesartan	25.1 1.5%	25.4 3.5%	26.4 5.9%	24.9 13.6%	101.7 5.9%
Benicar/Benicar HCT	22.1 -5.6%	22.2 0.5%	22.7 2.0%	21.9 11.7%	88.9 1.8%
Azor	3.0 121.5%	3.2 30.9%	3.6 38.6%	2.9 29.7%	12.8 47.2
Welchol	6.9 7.0%	6.5 6.6%	7.3 10.2%	6.8 28.2%	27.5 12.4
Effient (alliance revenue)		1.0 -	0.2 -	-1.1 -	0.1 -
Luitpold Pharmaceuticals, Inc. (US)	13.4 -1.1%	13.5 -0.4%	12.6 - <mark>6.4%</mark>	12.7 18.9%	52.1 1.9%
Venofer	8.0 - <mark>3.9%</mark>	8.1 -4.6%	8.0 -4.1%	8.0 17.0%	32.2 0.3%
Daiichi Sankyo Europe GmbH	17.3 14.1%	18.4 -0.4%	19.1 6.1%	20.4 9.7%	75.2 7.19
Olmesartan	9.2 10.7%	11.2 7.9%	12.4 17.9%	13.5 28.3%	46.3 16.5
Olmetec/Olmetec Plus	8.3 -0.2%	10.0 -3.7%	10.2 12.1%	11.4 17.7%	39.9 6.5%
Sevikar	0.9 -	1.2 -	2.2 56.5%	2.0 156.5%	6.3 189.3
Asia, South and Central America (ASCA)		6.3 7.1%	6.6 11.7%	7.7 27.5%	25.8 12.1
Daiichi Sankyo Pharmaceutical (Beijing)	1.0 -4.3%	1.1 7.6%	1.1 3.1%	0.9 1.4%	4.1 2.0%
Daiichi Sankyo Pharmaceutical (Shanghai)	1.1 48.0%	1.3 40.2%	1.4 35.2%	1.5 34.0%	5.3 38.4
Daiichi Sankyo Taiwan	0.9 -8.6%	0.8 -14.9%	0.7 -14.4%	0.7 -4.5%	3.1 -10.7
Daiichi Sankyo Korea	0.8 -15.6%	0.9 -2.1%	0.9 56.8%	0.9 38.9%	3.4 13.7
Daiichi Sankyo (Thailand)	0.2 -0.9%	0.2 -0.4%	0.2 4.2% 1.3 -7.2%		0.9 7.7%
Daiichi Sankyo Brasil Farmacêutica Daiichi Sankyo Venezuela	0.8 -25.5%	0.9 45.0%	<u> </u>	<u> </u>	4.7 -5.29 4.1 47.99
Ranbaxy Laboratories Limited	29.7 -	36.4 -	36.0 -	44.4 14.9%	146.6 -
Others	14.4 -33.2%	17.1 -13.6%	15.9 <mark>-12.3%</mark>	16.0 -3.0%	63.4 <b>-16.5</b>
Levofloxacin export, royalty, etc	8.5 -37.8%	9.6 -21.6%	9.2 -10.3%	8.6 -22.1%	35.9 -24.0
Efient alliance revenue (Europe)	0.0 -	0.0 -	0.1 -	0.4 -	0.5 -

[Reference] Sales in Local Cu	irrency (F	Y2009)								
• •	Q1		Q2		Q3		Q4		FY2009	
	Results	YoY	Results	YoY	Results	YoY	Results	YoY	Results	YoY
USD Mn										
Daiichi Sankyo, Inc. (US)	339	-4.6%	357	21.7%	382	13.4%	354	18.0%	1,433	11.4%
Olmesartan	258	9.0%	271	18.9%	293	13.9%	274	16.9%	1,095	14.6%
Benicar/Benicar HCT	227	1.4%	237	15.6%	253	9.7%	242	14.8%	958	10.2%
Azor	31	138.0%	34	49.3%	40	50.9%	32	35.4%	138	59.4%
Welchol	71	14.9%	69	22.8%	81	18.7%	75	31.4%	296	21.7%
Effient (alliance revenue)	-	-	10	-	2	-	-11	-	1	-
USD Mn										
Luitpold Pharmaceuticals, Inc. (US)	137	6.2%	144	14.5%	140	1.1%	140	21.4%	561	10.3%
Venofer	82	3.2%	87	9.6%	89	3.3%	89	19.8%	346	8.6%
EUR Mn										
Daiichi Sankyo Europe GmbH	131	40.6%	138	20.8%	144	5.9%	161	9.8%	574	17.1%
Olmesartan	69	36.4%	83	30.9%	93	18.4%	106	28.1%	353	27.5%
Olmetec/Olmetec Plus	63	23.0%	74	16.7%	77	10.6%	90	17.2%	304	16.5%
Sevikar	7	-	9	-	16	77.6%	16	166.6%	48	216.5%
INR Bn										
Ranbaxy Laboratories Limited	16	-	18	-	18	-	23	17.9%	75	-

# 5. Sales of Global Products (FY2009)

	Q1	Q2	Q3	Q4	FY2009
	Results YoY	Results YoY	Results YoY	Results YoY	Results YoY
JPY Bn					
Olmesartan	56.0 10.5%	59.4 10.2%	64.7 12.3%	58.3 19.0%	238.3 12.9%
Olmetec (JPN)	19.0 22.1%	19.8 26.1%	22.2 18.8%	16.2 12.5%	77.2 20.0%
Benicar/Benicar HCT (US)	22.1 -5.6%	22.2 0.5%	22.7 2.0%	21.9 11.7%	88.9 1.8%
Azor (US)	3.0 121.5%	3.2 30.9%	3.6 38.6%	2.9 29.7%	12.8 47.2%
Olmetec/Olmetec Plus (EU)	8.3 -0.2%	10.0 -3.7%	10.2 12.1%	11.4 17.7%	39.9 6.5%
Sevikar (EU)	0.9 -	1.2 -	2.2 56.5%	2.0 156.5%	6.3 189.3%
Other subsidiaries, export, etc	2.6 29.9%	3.1 -7.8%	3.7 6.2%	3.7 71.4%	13.1 19.2%
Levofloxacin	19.8 -23.2%	23.5 -0.3%	22.1 -14.2%	21.8 -3.5%	87.2 -10.7%
Cravit (JPN)	9.5 <mark>-6.8%</mark>	11.9 26.7%	10.8 <mark>-21.0%</mark>	11.4 17.5%	43.6 1.5%
Export, royalty, etc	8.5 <mark>-37.8%</mark>	9.6 -21.6%	9.2 -10.3%	8.6 -22.1%	35.9 <b>-24.0%</b>
Other subsidiaries	1.8 <mark>-6.4%</mark>	2.0 2.9%	2.1 14.7%	1.8 -2.2%	7.7 2.2%
Pravastatin	14.7 <mark>-8.5%</mark>	15.0 - <mark>5.2%</mark>	14.8 -10.8%	10.5 -14.9%	55.0 -9.6%
Mevalotin (JPN)	12.4 -8.3%	12.4 -5.0%	12.8 <mark>-9.1%</mark>	8.5 -14.7%	46.2 -8.9%
Other subsidiaries, export, etc	2.3 -10.0%	2.6 - <mark>6.5%</mark>	2.0 -20.2%	2.0 -15.7%	8.8 -12.8%
Prasugrel (alliance revenue)	0.0 -	1.0 -	0.3 -	-0.7 -	0.5 -
Effient alliance revenue (US)		1.0 -	0.2 -	-1.1 -	0.1 -
Efient alliance revenue (EU)	0.0 -	0.0 -	0.1 -	0.4 -	0.5 -